Getting the Most out of Your School Team:

Evaluating your School's Organizational Structure

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Purpose

- To increase organizational capacity and outcomes
- To align human resource management
- Minimize organizational risk
- Avoid burnout, turn-over and negative effects of organizational dysfunction



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Activity: Draw your Org Chart

- Take a few minutes to sketch out your schools organizational chart (to the best of your ability)
- What questions do you have about your school's org chart?
- Discuss your org chart with a neighbor at your table.
- Whole group-



Assessing Organizational Effectiveness

- When should schools start thinking about organizational effectiveness?
- How can charter boards and administrators evaluate organizational effectiveness proactively?



Key Term: Organizational Effectiveness

 Organizational effectiveness is the concept of how effective an organization is in achieving the outcomes the organization intends to produce.



Key Term: Management Systems

 A management system is the framework of policies, processes and procedures used by an organization to ensure that it can fulfill all the tasks required to achieve its objectives.



Key Term: Teamwork

How does teamwork impact organizational effectiveness?





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Essential (Table Discussion) Questions:

- How do you ensure that people in mission critical positions do not burnout due to lack of support, lack of resources, improperly designed roles, lack of accountability and feedback
- When and how does your board conduct discussions regarding organizational effectiveness?
- How do you determine areas of needed improvement?
- What are the key factors leaders and boards should consider when exploring organizational effectiveness?
- Does your board have a method for measuring organizational effectiveness?



Key Considerations

- Set priorities
- Alignment of systems to mission / vision
- Roles & responsibilities
- Organizational structure does it align with key priorities?
- Processes
- Internal communications
- Internal capacity
- Internal accountability
- What else?



Essential Questions:

- What structural changes would you make as a result of talking through the organizational structure and work streams?
- What changes are still needed?
- How do you plan to assess organizational effectiveness going forward?



Change Management





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Case Study: Georgia Cyber Academy

- Since recently taking the leadership role at GCA, what organizational changes have you made and why?
- What additional organizational changes do you plan to make to increase effectiveness?
- Describe your approach to change management with the programmatic, staffing and operational changes you have made so far?
- How will you know your organizational changes are effective and producing desired outcomes?



Exit Ticket:

- What are your next steps to measure organizational effectives at your school?
- What additional information would you like on this topic?



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Q&A



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