

# STATE CHARTER SCHOOLS COMMISSION OF GEORGIA 2016-2017 Comprehensive Performance Framework

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#### **OVERVIEW:**

# Comprehensive Performance Framework (CPF) for State Charter School Evaluation

#### **PURPOSE**

Quality charter school authorizers establish standards for school performance that are clear, quantifiable, rigorous, and attainable. The SCSC Performance Framework includes academic, financial, and organizational performance measures that establish expectations, guide practice, assess progress, and inform decision making over the course of the charter term and at renewal or revocation.

The three areas of performance covered by the framework—academic achievement, financial management, and organizational compliance— correspond directly with the three components of a strong charter school application and are the three areas on which a charter school's performance should be evaluated. In each of the three areas, the framework asks a fundamental question:

- 1. Academic Performance: Is the educational program offering students a better educational opportunity than they would otherwise receive at a traditional public school?
- 2. Financial Performance: Is the school financially viable?
- 3. Organizational Performance: Is the organization effective, compliant, and well run?

#### SCSC PERFORMANCE EXPECTATIONS

State Charter Schools are expected to meet academic, financial, and operational standards during <u>every</u> year of the charter term; however a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

#### **ACADEMIC PERFORMANCE:**

#### **Fundamental Question:**

Is the educational program offering students a better educational opportunity than they would otherwise receive at a traditional public school?

#### **Meeting Goals:**

In any year of the charter term, a state charter school will satisfy annual academic accountability requirements by meeting standards outlined in indicators 1 and 2 (First Look) <u>OR</u> by meeting standards outlined in indicators A, B or C below (Second Look).

- 1. The state charter school meets federal accountability requirements.
- 2. The state charter school exceeds the average performance level of the district(s) within its attendance zone in terms of student achievement on state standardized assessments (grade-band CCRPI Achievement Score) OR in terms of student growth (grade-band CCRPI Growth Scores).

- A. The state charter school has a higher CCRPI single score than the average CCRPI single score of the district(s) it serves.
- B. The state charter school has a positive value-add impact score in relation to value-add impact score of the district(s) it serves in all relevant grade bands.
- C. The state charter school is designated as "Beating the Odds" by the Georgia Department of Education.

#### FINANCIAL PERFORMANCE

#### **Fundamental Question:**

Is the school fiscally responsible and financially viable?

#### **Meeting Goals:**

In any year of the charter term, a state charter school will satisfy annual financial accountability requirements by meeting the standards presented in Indicators 1-2 (near-term measures as well as sustainability measures).

- 1. Near Term Measures that include current ratio, unrestricted days cash, and enrollment variance.
- 2. Sustainability Measures that include efficiency margin and debt to asset ratio.

#### OPERATIONAL PERFORMANCE

#### **Fundamental Question:**

Is the organization effective, compliant, and well run?

#### **Meeting Goals:**

In any year of the charter term, a state charter school will be deemed operationally compliant if it adheres to the requirements of its charter contract as well as all applicable rules and laws as measured by indicators 1-6.

- 1. The school's educational program, such as adherence to its essential or innovative features and implementation of required programs;
- 2. Financial oversight such as adherence to GAAP standards;
- 3. Governance capacity and transparency
- 4. Protecting students and employees through the appropriate use of compensatory programs and employee qualifications
- 5. Maintaining a positive school environment by promoting student retention and support services
- 6. Any additional obligations including the timely remediation of previous noncompliance.

#### ADDITIONAL ITEMS THAT MAY BE CONSIDERED DURING RENEWAL

• Emergency or unforeseen circumstances impacting performance in one or more areas in a given year (such as natural disasters, dynamic external events outside the school's control, etc.)

# STATE CHARTER SCHOOL PERFORMANCE OVER TIME, CPF STANDINGS 2017 CPF Scoring Comparison to Prior Years, All Categories, In Alphabetical Order

**Met Standards** 

**Did Not Meet Standards** 

ACA = ACADEMIC STANDARDS FIN = FINANCIAL STANDARDS OPS = OPERATIONAL STANDARDS

	CA - ACADEWIC STANDARDS				2014 2015			OPS - OPERATIONAL STANDARDS			2016 2017				
		2013-2014					2015-2016			ш	2016-2017				
School	ACA	FIN	OPS		ACA	FIN	OPS	4	ACA	FIN	OPS		ACA	FIN	OPS
Atlanta Heights Charter School	56	85	86		6	55	81		97	75	78		97	75	100
Cherokee Charter Academy	100	75	91		61	80	81		61	90	78		61	80	91
Coweta Charter Academy	100	45	95		61	50	77		97	70	82		97	60	87
Fulton Leadership Charter Aca.	100	85	78		62	80	86		2	90	87		97	50	87
Georgia Connections Academy	6	70	83		60	50	70		0	70	88		61	75	93
Grad. Achiev. Charter HS	1	80	63		0	35	62		0	90	83		0	75	69
Ivy Prep Academy at Gwinnett	97	65	74		97	25	53		97	35	56		1	75	59
Ivy Prep Academy at Kirkwood	100	80	65		56	35	66		61	40	53		97	30	59
Pataula Charter Academy	100	85	86		100	80	86		98	80	81		97	80	100
Georgia Cyber Academy		*			1	70	74		1	75	92		1	75	100
Odyssey Charter School					51	65	67		97	95	78		61	85	77
Utopian Academy for the Arts					81	20	68		1	40	68		1	60	68
DuBois Integrity Academy									1	65	69		97	50	79
Foothills Education Charter HS									1	100	86		1	95	92
Int'l Charter School of Atlanta									97	60	85		97	75	89
GA School for Innov. & the Classics									1	75	77		97	95	70
Scintilla Charter Academy									1	55	81		97	50	81
Brookhaven Innovation Academy													1	30	91
Cirrus Charter Academy													1	50	70
Liberty Tech													97	95	68
Southwest GA STEM												1	80	56	
Statesboro STEAM (formerly CCAT)	Previo	ous Charter	Term		Previo	us Charte	r Term		Previ	ous Charte	r Term		61	80	100
Mountain Ed. Charter HS	71	80	91		80	95	86		97	100	91		97	90	82



# **Atlanta Heights Charter School**

### COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

**Section II: Financial Performance** 

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

**Section III: Operational Performance** 

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries
Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	90

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards

#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities	<u>Points</u>	<u>Points</u>
Does the school have the ability to cover short-term financial obligations?	<u>Available</u>	Earned
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	45
Approaches Standard:		15
• Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one-year trend is negative	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	13	
Approaches Standard:		20
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	10
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	Earned
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 55** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		40
Approaches Standard:	10	10
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		10
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 20

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

75
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Doints	Doints
Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)	5	
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	_	
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	_	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
o Personnel Reporting;		
<ul> <li>Student Record Reporting;</li> </ul>		5
CCRPI Data Reporting;     Special Education Data Reporting, and		
Special Education Data Reporting; and     Required Data Surveys.		
O Required Data Surveys  Does Not Most Standard:		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE.	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
and/or rederal additionales.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
Does Not Meet Standard:  The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	3
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	J
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

## Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	Points
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	О	
Measure 4b, Rights of Students with Disabilities	Points	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	4
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	Points Farned
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:	Available	<u>Earned</u>
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Door Not Most Standard		
Does Not Meet Standard:	0	
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	Dainta	Delete
Is the school meeting teacher and other employee qualification requirements?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
Meets Standard:	7.170.110.010	<u>Larrica</u>
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	
Measure 4e, Employee Rights	<u>Points</u>	Points
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> Available	<u>Points</u> Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:         <ul> <li>Fire inspections and related records;</li> <li>Viable certificate of occupancy;</li> <li>Documentation of requisite insurance coverage;</li> <li>Approval from GaDOE regarding initial site selection and facility requirements; and</li> <li>Subsequent approvals as necessary from GaDOE regarding facility maintenance, expansion, or other facility changes.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 6: 10 points</u>

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

100	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
State and Federal     Associate bility	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets			
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists			
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score			
Achievement and Student Growth	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score			
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score			
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GOSA/SCSC: Value Added-Impact Score			
Second Look, Part C	Beating the Odds	96	96	The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination			

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE									
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1.	Near Term					Current Ratio				
	Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.016	School Audit Report: Governmental Funds- Balance Sheet			
						Unrestricted Days Cash	Calcad Availt Danasate			
		1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	116.137	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
						Enrollment Variance				
		1(c) 10	10	10	The school received all possible points because its enrollment variance equals less than 2 percent	0.0041	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2.	. Sustainability Measures	•							Aggregated Efficiency Margin	School Audit Report:
		2(a)	20	10	The school received partial points because its aggregated three-year efficiency margin was between01 and -10 percent	-0.0015	Statement of Activities/Change in Net Position, Notes- Pension Plan			
					Debt to Asset Ratio	School Audit Report:				
		2(b)	20	10	The school received partial points because its debt to asset ratio was between 95 and 100 percent.	0.976	Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 75

SECTION III: OPERATIONAL COMPLIANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report			
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report			
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report			
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit			
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit			
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report			
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter			

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	4	The school received all possible points because its churn rate is less than 20% (12.8%)	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6.	Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a finding for not following its financial policies.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 100

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Meets Performance Standards	97
Financial Performance	Meets Performance Standards	75
<b>Operational Performance</b>	Meets Performance Standards	100

#### **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	56	6	97	97
Financial Performance	85	55	75	75
<b>Operational Performance</b>	86	81	78	100

#### **SCSC PERFORMANCE EXPECTATIONS:**

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	dicator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	dicator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	<b>Continuing Obligations</b>	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Brookhaven Innovation Academy**

### COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

#### **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### **Section II: Financial Performance**

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement  Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points

Total Points Earned: 0

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points
Total Points Earned: 0

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

1 Falls Far Below Performance Standards	1	Falls Far Below Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

#### **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		Larrica
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		0
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		0
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?		<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		E
Enrollment Variance is between 2 and 8 percent	5	5
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school repaying debts in a timely manner?		<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	40
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 15** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Aggregated Three-Year Efficiency Margin is 10 percent or greater	20	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 15

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

30	Falls Far Below Standards
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
current charter contract?		Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		
The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.	0	
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	6	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
Adhering to graduation requirements;		_
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
O QBE/FTE Data Reporting;	5	
o Personnel Reporting;		
Student Record Reporting;     CORN Date Reporting;		5
<ul> <li>CCRPI Data Reporting;</li> <li>Special Education Data Reporting; and</li> </ul>		
<ul> <li>Special Education Data Reporting; and</li> <li>Required Data Surveys</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter		
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,	0	
and/or federal authorities.		
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#### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	О	-
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	ŭ
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 15** 

#### **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	4	4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	Points	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	4
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

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<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	Points
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	A
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

91	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability     Systems	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student Achievement and Student Growth	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

SECTION II: FINANCIAL PERFORMANCE											
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source					
1. Near Term					Current Ratio	Cabaal Audit Danart					
Measures		20	0	The school did not receive any points because it current ratio is less than or equal to .9	0.651	School Audit Report: Governmental Funds- Balance Sheet					
					Unrestricted Days Cash	Calcal Audit Danaut					
	1(b)	20	0	The school did not receive any points because it had less than 15 days of unrestricted cash	-2.944	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance					
					Enrollment Variance	SCSC Annual Enrollment					
	1(c)	L(c) 10	1(c) 10	.(c) 10	10	10	10	5	The school received partial points because its enrollment variance is between 2 and 8 percent	-0.0405	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes					
Sustainability     Measures					Aggregated Efficiency Margin	School Audit Report:					
	2(a)	20	15	The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.054	Statement of Activities/Change in Net Position, Notes- pension Plan					
					Debt to Asset Ratio	School Audit Report: Statement of Net Position					
	2(b)	20	0	The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.204						

Section II, Points Possible = 100 Section II, Points Earned = 30

SECTION III: OPERATIONAL COMPLIANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	0	The school did not receive all possible points because SCSC Records and the school's annual report indicates that not all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (16.7%)	GOSA: Churn Rate Report
5(c) 5(d) 5(e) 6. Additional Obligations 6(a)	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter
	6(a)	5	0	As part of its SCSC Monitoring, the school received a finding for not maintaining financial policies consistent with the Financial Management for Georgia LUAs Manual, and the school was not following its own financial policies.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 91

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Falls Far Below Performance Standards	1
Financial Performance	Falls Far Below Performance Standards	30
<b>Operational Performance</b>	Meets Performance Standards	91

#### **Historical Scores – Progress Toward Renewal**

Section	2016-2017	2017-2018	2018-2019	2019-2020
<b>Academic Performance</b>	1			
Financial Performance	30			
<b>Operational Performance</b>	91			

#### **SCSC PERFORMANCE EXPECTATIONS:**

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	<b>Continuing Obligations</b>	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



## **Cherokee Charter Academy**

### COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

#### Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

61	Does Not Meet Performance Standards	
----	-------------------------------------	--

#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	-	
Meets Standard:	_	0
Enrollment Variance is between 2 and 8 percent	5	J
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	10
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 45** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		45
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 35

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

80
----

#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and rules, regulations are represented by the school contract laws are represented by the school contract laws are represented by the school contract laws are represented by the school contract laws.      The school complies with all applicable laws, rules, regulations, and rules are represented by the school contract laws are represented by the		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
o Implementing state-adopted content standards; and		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
Student Record Reporting;		
o CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relation to relation to read the contract of the cont	U	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		

#### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Is the school complying with all applicable general governance requirements?  Meets Standard:	Available	Lailleu
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of the charter	0	
contract, or its policies relating to governance by its board.	5	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	Available	Lailleu
<ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	U
Measure 3c, Governance Training	Points	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 15** 

#### Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Meets Standard:  The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:  Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment):  The collection and protection of student information (that could be used in discriminatory ways or or therwise contrary to law);  Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).  Does Not Meet Standard:  The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.  Measure 4Ds, Rights of Students with Disabilities Earned  Meets Standard:  Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the individuals with Disabilities Education Act, Section 500 of the Rehabilitation and to Para of 1973, and the Americans with Disabilities Education Act, Section 500 of the Rehabilitation and to Para of 1973, and the Americans with Disabilities and program and responsibilities;  Discipline, including due process protections, manifestation determinations, and behavioral intervention plans;  Appropriate program and responsibilities;  Discipline, including due process protections, manifestation determinations, and behavioral intervention plans;  Appropriate program and responsibilities and programs to students and parents.  Does Not Meet Standard:  The school complies with all applicable laws, rules, regulations, and provisions of	Measure 4a, Rights of All Students Is the school protecting the rights of all students?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.  Measure 4b, Rights of Students with Disabilities Is the school protecting the rights of students with disabilities?  **Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:    Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;   Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;   Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;   Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;   Operational compliance regarding the academic program, assessments, and all other aspects of the school falls to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and parents.  **Does Not Meet Standard:**    The school falls to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including a disability.    Points   P	<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>		
Is the school protecting the rights of students with disabilities?  Meets Standard:  Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Act), relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:  Identification and referral of students who may have a disability;  Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;  Appropriately implementing student Individualized Education Programs and Section 504 plans; and  Ensuring appropriate access to the school's facilities and programs to students and parents.  Does Not Meet Standard:  The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.  Measure 4c, Rights of Students who are English Learners (ELS)  Is the school protecting the rights of English Learners (ELS)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act (ESEA) and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Ap	• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Meets Standard:  Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:  Identification and referral of students who may have a disability;  Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;  Discipline, including due process protections, manifestation determinations, and behavioral intervention plans; and Ensuring appropriate access to the school's facilities and programs and Section 504 plans; and Ensuring appropriate access to the school's facilities and programs to students and parents.  Does Not Meet Standard:  The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.  Measure 4c, Rights of Students who are English Learners (ELs)  Meets Standard:  The school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Appropriate and equilable delivery of services to identified students;  Appropriate and equilable delivery of services to identified students;  Appropriate and equilable delivery of services to identified students;  Appropriate and equilable delivery of services to identified			
Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:  Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities; Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities; Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities; Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and section 504 plans; and intervention plans; Operational compliance regarding the academic program assessments, and all other aspects of the school's facilities and programs to students and parents.  Does Not Meet Standard:  The school falls to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.  Measure 4c, Rights of Students who are English Learners (ELs)  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Appropriate and equitable delivery of services to identified students;  Appropriate and equitable delivery of services to identified students;  Appropriate a	·	<u>Available</u>	<u>Earned</u>
charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.  Measure 4c, Rights of Students who are English Learners (ELs)  Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  • The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  • Required policies related to the service of EL students;  • Proper steps for identification of students in need of EL services;  • Appropriate and equitable delivery of services to identified students;  • Exiting of students from EL services; and  • Ongoing monitoring of exited students.  Does Not Meet Standard:	<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>		0
Measure 4c, Rights of Students who are English Learners (ELs)  Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	- Control of the Cont		
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.			
Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.			
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>		7.tvallable	Larried
	<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> </ul> </li> </ul>	4	4
	Does Not Meet Standard:		

<u></u>		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	Points	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
Does Not Meet Standard:		4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.	0	
Measure 4e, Employee Rights	Points	Points
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	4
Does Not Meet Standard:		4
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.	0	

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
Does Not Meet Standard:     The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.  The Decision of the SCSC directive after notification from the SCSC of noncompliance.	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

91	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets	
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists	
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score	
Achievement and Student Growth	2	96	60	The school received partial points because its CCRPI Progress Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Progress Sub-Score	
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score	
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score	
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination	

Section I, Points Possible = 100 Section I, Points Earned = 61

	SECTION II: FINANCIAL PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1. Near Term					Current Ratio	Cabaal Audit Danaut			
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	4.925	School Audit Report: Governmental Funds- Balance Sheet			
					Unrestricted Days Cash	Cala and Assell Danasants			
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	53.212	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
	1(c) 10				Enrollment Variance	0000 1 15 11			
		1(c) 10	10 0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.155	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2. Sustainability Measures					Aggregated Efficiency Margin	y School Audit Report:			
	2(a) 20 The school received partial points because its aggreg three-year efficiency margin was between 0 and 10 percent		0.0225	Statement of Activities/Change in Net Position, Notes-Pension Plan					
					Debt to Asset Ratio	School Audit Report:			
	2(b)	20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.205	Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 80

	SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education		SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the PreID-1 and CPI 2017-2 collections by the required deadlines.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings because it did not timely post meeting minutes on its website.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings relating to deficiencies in serving and identifying students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	4	The school received all possible points because its churn rate is less than 20% (16.9%)	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	15(0) 1/1 1/1		The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter		
		5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6	. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 91

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Does Not Meet Performance Standards	61
Financial Performance	Meets Performance Standards	80
<b>Operational Performance</b>	Meets Performance Standards	91

#### **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
<b>Academic Performance</b>	100	61	61	61
Financial Performance	75	80	90	80
<b>Operational Performance</b>	91	81	78	91

#### **SCSC PERFORMANCE EXPECTATIONS:**

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program Compliance	GaDOE: Charter School Annual Report, SEA Program Monitoring SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations, Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report



## **Cirrus Charter Academy**

#### COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

#### **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems
Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 0

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards	
---	---------------------------------------	--

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		10
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent		
Meets Standard:		5
Enrollment Variance is between 2 and 8 percent	5	3
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school repaying debts in a timely manner?		<u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	10
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 40** 

# **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:		
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	15	4.0
Approaches Standard:	10	10
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 10

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

50
----

### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and rules, regulations are represented by the school contract laws and rules.      The school complies with all applicable laws, rules, regulations, rules, r		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
o Implementing state-adopted content standards; and		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
Student Record Reporting;		
o CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relation to relation to read the contract of the cont	U	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		

### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 6

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	3
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	J
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:	Available	<u>Earned</u>
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	0

	1	
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 12

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

70	70 Does Not Meet Performance Standards					
	SCORING CATEGORIES:					
80-100 pts.	Meets Operational Performance Standards					
50-79 pts.	Does Not Meet Operational Performance Standards					
0-49 pts.	Falls Far Below Operational Performance Standards					

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

SECTION II: FINANCIAL PERFORMANCE									
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
Near Term     Neasures					Current Ratio	Sahaal Audit Danart			
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	2.088	School Audit Report: Governmental Funds- Balance Sheet			
					Unrestricted Days Cash	Cabaal Audit Danart			
	1(b)	20	10	The school received partial points because it had either between 15 and 45 unrestricted days cash	24.979	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
					Enrollment Variance	SCSC Annual Enrollment			
	1(c)	10	5	The school received partial points because its enrollment variance is between 2 and 8 percent	-0.0508	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d) 10 10 in default of	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes					
2. Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:			
		The school received partial points because its aggregated three-year efficiency margin was between01 and -10 percent	-0.0236	Statement of Activities/Change in Net Position, Notes-pension Plan					
					Debt to Asset Ratio	School Audit Report:			
	2(b) 20		The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.263	Statement of Net Position				

Section II, Points Possible = 100 Section II, Points Earned = 50

SECTION III: OPERATIONAL COMPLIANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the PreID-1 collection by the required deadline.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school evidenced that students were not provided constitutional due process by being afforded the right to a hearing with the ability for legal counsel and to call and confront witnesses.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings relating to deficiencies in serving and identifying students with disabilities. Additionally, the Georgia Department of Education identified areas of noncompliance with IDEA as a result of a formal complaint from a student.	SCSC Monitoring Letter
	4(c)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve English learners.	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter

5.	School Environment 5(a)	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
		5(b)	4	0	The school did not receive any points because its churn rate is greater than 20% (22.3%).	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter
6.	Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding check signing.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 70

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Falls Far Below Performance Standards	1
Financial Performance	Does Not Meet Performance Standards	50
Operational Performance	Does Not Meet Performance Standards	70

# **Historical Scores – Progress Toward Renewal**

Section	2016-2017	2017-2018	2018-2019	2019-2020
Academic Performance	1			
Financial Performance	50			
<b>Operational Performance</b>	70			

### **SCSC PERFORMANCE EXPECTATIONS:**

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Coweta Charter Academy**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

**Section II: Financial Performance** 

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations** 

**Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	06
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	96
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	90

<u>Total Points Available—Section I, Second Look:</u> 96 points
Total Points Earned: 96

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

97	Meets Performance Standards

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:	<u>/tvanable</u>	Larrica
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		_
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	Points
Is the school repaying debts in a timely manner?	<u>Available</u>	Earned
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	J	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 45** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Aggregated Three-Year Efficiency Margin is 10 percent or greater	20	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 15

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

60 Does Not Meet Performance Standards
--

### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its		
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		
<ul> <li>The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.</li> </ul>	0	
Measure 1b, Mission-Specific Goals (BONUS*)	Doints	Daimta
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u> Available	<u>Points</u> Earned
through the attainment of mission-specific goals?	Available	Larrieu
Meets Standard:	_	
The school meets all mission-specific goals included in its charter contract.	5	_
Does Not Meet Standard:	0	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		•
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
• The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	5	
<ul> <li>Personnel Reporting;</li> </ul>		
Student Record Reporting;  CORNI Data Para et in a		5
CCRPI Data Reporting;     Special Education Data Reporting and		
<ul> <li>Special Education Data Reporting; and</li> <li>Required Data Surveys</li> </ul>		
Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,</li> </ul>	0	
and/or federal authorities.		
anajor reactar authorities.		

### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

SCSC Performance Framework

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		5
Does Not Meet Standard:     The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	0
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	3
Measure 3d, Holding Management Accountable  Is the school holding management and contractors accountable?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	<u>Available</u> 5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 15** 

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	Points	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	Points	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs)	Points	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	0

Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications		<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>		4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services  Is the school complying with nursing, food service, and transportation requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>		
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>		5
Does Not Meet Standard:  The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.		-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

81
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### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source
State and Federal     Accountability     Systems	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets
	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists
2. Student Achievement and Student Growth	1	96	60	The school received partial points because its CCRPI Achievement Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Achievement Sub- Score
	2	96	60	The school received partial points because its CCRPI Progress Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Progress Sub-Score
Second Look, Part A	CCRPI Single Score	96	96	The school received all possible points because its CCRPI Single Score was higher than that of its comparison district(s).	GaDOE: CCRPI Single Score
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score
Second Look, Part C	Beating the Odds	96	96	The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
1. Near Term					Current Ratio	Cabaal Audit Danaut		
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	4.998	School Audit Report: Governmental Funds- Balance Sheet		
					Unrestricted Days Cash			
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	45.679	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance		
					Enrollment Variance			
	1(c)	10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.2638	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
2. Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:		
	2(a)	20	15	The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.024	Statement of Activities/Change in Net Position, notes-Pension Plan		
					Debt to Asset Ratio	School Audit December		
	2(b)	20	0	The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.068	School Audit Report: Statement of Net Position		

Section II, Points Possible = 100 Section II, Points Earned = 60

	SECTION III: OPERATIONAL COMPLIANCE						
	Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
1.	Educational Program Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report	
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
		1(c)	The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring.		SCSC Monitoring Letter		
		1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report	
2.	Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit	
		2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit	
3.	Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	
		3(b)	5	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings because it did not timely post meeting minutes on its website.	SCSC Monitoring Letter	

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve English learners.	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (12.5%)	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 81

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Meets Performance Standards	97
Financial Performance	Does Not Meet Performance Standards	60
<b>Operational Performance</b>	Meets Performance Standards	81

# **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
<b>Academic Performance</b>	100	61	97	97
Financial Performance	45	50	70	60
<b>Operational Performance</b>	95	77	82	81

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	<b>Continuing Obligations</b>	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **DuBois Integrity Academy**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

## Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
96	0
0	0
<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
96	96
0	
<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
96	0.0
0	96
	96  Points Available  96  O  Points Available  96  O  Points Available

<u>Total Points Available—Section I, Second Look:</u> 96 points
Total Points Earned: 96

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

97	Meets Performance Standards

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Does the school have the ability to cover short-term financial obligations?	Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
• Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	Points	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		10
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent		
Meets Standard:	_	5
Enrollment Variance is between 2 and 8 percent  Page Not Most Standard:    Dec Not Most Standard:	5	
Does Not Meet Standard:	0	
Enrollment Variance is greater than 8 percent  Maggire 1 d. Default	0	
Measure 1d, Default  Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:		
School is in default of loan covenant(s) and/or is delinquent with debt service payments	0	

<u>Total Points Available—Section II, Indicator 1:</u> 60 points

**Total Points Earned: 40** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		4.0
Approaches Standard:	10	10
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	Available	Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 10

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

50	Does Not Meet Performance Standards
----	-------------------------------------

## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		· ·
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	<u>Points</u> <u>Earned</u>
Meets Standard:	<u>/tvanabie</u>	Larrica
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements, including, but not limited to:</li> </ul>		
o Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
Implementing state-adopted content standards; and		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	Points
Is the school complying with reporting requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
<ul> <li>Personnel Reporting;</li> </ul>		
<ul> <li>Student Record Reporting;</li> </ul>		0
o CCRPI Data Reporting;		O
Special Education Data Reporting; and     Required Data Surveys.		
O Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     contrast relating to relevant reporting requirements, including timelines and deadlines, to the SCSC GaDOE.	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
and/or rederal authorness.		

## Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
Does Not Meet Standard:  The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	3
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	J
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

Total Points Earned: 20

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school protecting the rights of all students?	Available	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	0
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	Points	<u>Points</u>
Is the school protecting the rights of students with disabilities?	Available	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
charter contract relating to the treatment of students with identified disabilities and those	0	
suspected of having a disability.  Measure 4c, Rights of Students who are English Learners (ELs)	Points	Doints
Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	Points
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	Points
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

79 Does Not Meet Performance Standards
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### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
1 2. Student		96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Achievement and Student Growth	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	96	The school received all possible points because its Value-Added Impact Score was higher than that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	96	The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
Near Term     Measures					Current Ratio	School Audit Report:			
ivieasures	Measures 1(a) 20		15	The school received partial points because its current ratio is between 1.0 and 3.0	1.600	Governmental Funds- Balance Sheet			
					Unrestricted Days Cash	Cabaal Audit Danart			
	1(b)	(b) 20 10		The school received partial points because it had either between 15 and 45 unrestricted days cash	27.920	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
					Enrollment Variance	SCSC As assal Famellas and			
	1(c)	10	5	The school received partial points because its enrollment variance is between 2 and 8 percent	0.0519	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2. Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:			
	2(a)	20	10	The school received partial points because its aggregated three-year efficiency margin was between01 and -10 percent	-0.0018	Statement of Activities/Change in Net Position, Notes- Pension Plan			
								Debt to Asset Ratio	Sahaal Audit Danart
	2(b)	20	0	The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.287	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 50

	SECTION III: OPERATIONAL COMPLIANCE							
	Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
1.	Educational Program Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
		1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
		1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the EOPA collection by the required deadline.	Data Collections On-Time Report		
2.	Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
		2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3.	Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
		3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school evidenced that students were not provided constitutional due process because the school failed to give notice to students about their right to legal counsel in a disciplinary hearing.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for having policies that exclude students on the basis of disability. Additionally, the school's policies for disciplining students with disabilities violated IDEA.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (5.5%)	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	0	The school did not receive any points. The school's meal programs were reviewed by the Georgia Department of Education's School Nutrition Program. As a result of that review, the school received two findings in critical areas and five findings in general areas.	Nutrition Program
	5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding check signing.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 79

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Meets Performance Standards	97
Financial Performance	Does Not Meet Performance Standards	50
Operational Performance	Does Not Meet Performance Standards	79

# **Historical Scores – Progress Toward Renewal**

Section	2015-2016	2016-2017	2017-2018	2018-2019
Academic Performance	1	97		
Financial Performance	65	50		
<b>Operational Performance</b>	69	79		

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Foothills Education Charter High School**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

### **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

### **Section II: Financial Performance**

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

## **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries
Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?		Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>		

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>		
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>		

<u>Total Points Available—Section I, Indicator 2:</u> 96 points

Total Points Earned: 0

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards
	The state of the s

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	45	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		20
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash		
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?		<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		-
Enrollment Variance is between 2 and 8 percent		5
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?		<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	4.5
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: CO points	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 55** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater	_	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent		
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 40

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

95	Meets Performance Standards
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## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its		<u>Points</u>
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence		<u>Points</u>
through the attainment of mission-specific goals?		<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
		5
Does Not Meet Standard:		
The school fails to meet at least one mission-specific goal included in its charter contract.      Account 1 - Education Baseline and a school of the school fails to meet at least one mission-specific goal included in its charter contract.		
Measure 1c, Education Requirements	<u>Points</u> Available	<u>Points</u>
Is the school complying with applicable education requirements?		<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	]	
Adhering to graduation requirements;		5
Implementing state-adopted content standards; and		
Administering state assessments in the manner required by law and rule.      Dana Not Man Chandral		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
<ul> <li>Personnel Reporting;</li> </ul>		
<ul> <li>Student Record Reporting;</li> </ul>		5
o CCRPI Data Reporting;		J
<ul> <li>Special Education Data Reporting; and</li> </ul>		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

## Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

## **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting	<u>Points</u>	Points
Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:         <ul> <li>An unqualified audit opinion;</li> <li>An audit devoid of significant findings and conditions, material weaknesses, or significant internal control weaknesses;</li> <li>An audit that does not include a going concern disclosure in the notes or an explanatory paragraph;</li> <li>No other adverse statement indicating noncompliance with applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

## **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance Is the school complying with all applicable general governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:  The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  Board policies;  Board bylaws;  Code of ethics;  Conflicts of interest;  Board composition and/or membership laws and rules; and  Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	5
Measure 3d, Holding Management Accountable  Is the school holding management and contractors accountable?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

## Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
Does Not Meet Standard:	0	
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)  Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         <ul> <li>Department of Education authorities) relating to EL requirements, including but not limited to:</li></ul></li></ul>	4	4

Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	O	
Measure 4e, Employee Rights	<u>Points</u>	Points
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility	<u>Points</u>	<u>Points</u>
Is the school complying with facilities requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:         <ul> <li>Fire inspections and related records;</li> <li>Viable certificate of occupancy;</li> <li>Documentation of requisite insurance coverage;</li> <li>Approval from GaDOE regarding initial site selection and facility requirements; and</li> <li>Subsequent approvals as necessary from GaDOE regarding facility maintenance, expansion, or other facility changes.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	0
Measure 5c, Health and Safety Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

## **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:         <ul> <li>Revisions to state charter law;</li> <li>Consent decrees;</li> <li>Intervention requirements by the authorizer; and</li> <li>Requirements by other entities to which the charter school is accountable (e.g., Georgia Department of Education, Professional Standards Commission, Department of Labor, etc.)</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 6:</u> 10 points
Total Points Earned: 10

## Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets	
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists	
2. Student Achievement and Student Growth	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score	
	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score	
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score	
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score	
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination	

Section I, Points Possible = 100 Section I, Points Earned = 1

	SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
1. Near Term					Current Ratio	Calcad Acadis Danagas		
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	6.114	School Audit Report: Governmental Funds- Balance Sheet		
					Unrestricted Days Cash	Calcad Acadis Danagas		
	1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	166.165	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance		
					Enrollment Variance			
	1(c)	10	5	The school received partial points because its enrollment variance is between 2 and 8 percent	-0.034	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
2. Sustainability					Aggregated Efficiency			
Measures				The school received all possible points because its	Margin	School Audit Report: Statement of		
	2(a)	20	20	aggregated three-year efficiency margin is 10 percent or greater	0.1748	Activities/Change in Net Position, Notes-Pension Plan		
					Debt to Asset Ratio	School Audit Doport		
	2(b)	20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.164	School Audit Report: Statement of Net Position		

Section II, Points Possible = 100 Section II, Points Earned = 95

	SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	0	The school did not receive any points because its churn rate is greater than 90% (236.9%).	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6	. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 97

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Falls Far Below Performance Standards	1
Financial Performance	Meets Performance Standards	95
<b>Operational Performance</b>	Meets Performance Standards	97

## **Historical Scores – Progress Toward Renewal**

Section	2015-2016	2016-2017	2017-2018	2018-2019
Academic Performance	1	1		
Financial Performance	100	95		
<b>Operational Performance</b>	86	92		

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

## Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



## **Fulton Leadership Academy**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

#### Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems
Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

## **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement  Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

## Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	90

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities	<u>Points</u>	<u>Points</u>
Does the school have the ability to cover short-term financial obligations?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	45
Approaches Standard:		15
• Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one-year trend is negative	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:  • Days Cash greater than 75 days	20	
Meets Standard:		
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		0
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	Ü
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
	<u>Available</u>	<u>Earned</u>
Is the school able to project enrollment in a way that enables them to adequately budget?		
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent  Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:	3	
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default		Doints
Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	- Transic	Larrica
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	
School does not have any outstanding debt		10
Does Not Meet Standard:		
School is in default of loan covenant(s) and/or is delinquent with debt service payments	0	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 25** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • Aggregated Three-Year Efficiency Margin is 10 percent or greater	20	
<ul> <li>Meets Standard:</li> <li>Aggregated Three-Year Efficiency Margin is between 0 and 10 percent</li> </ul>	15	
Approaches Standard:  • Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	10
Does Not Meet Standard:  • Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets  Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
<ul> <li>Meets Standard:</li> <li>Debt to Asset Ratio is between 25 and 94.99 percent</li> </ul>	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 25

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

50	Does Not Meet Performance Standards
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and regulations are regulations.      The school complies with all applicable laws, rules, regulations, and regulations are regulations.		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
<ul> <li>Student Record Reporting;</li> </ul>		_
CCRPI Data Reporting;		5
<ul> <li>Special Education Data Reporting; and</li> </ul>		
o Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

#### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

## **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
Does Not Meet Standard:  The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

## **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of the charter  and the school fails to comply with at least one applicable law, rule, regulation, provision of the charter  and the school fails to comply with at least one applicable law, rule, regulation, provision of the charter	0	
contract, or its policies relating to governance by its board.  Measure 3b, Open Governance	Doints	Dainta
Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	<u>/ttuliable</u>	Larrica
<ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	_
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	5
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	3
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

## Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	4
Does Not Meet Standard:		
• The school fails to comply with at least one applicable law, rule, regulation, provision of its	0	
charter contract, or its policies relating to the rights of students.		
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	Available	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	4	4
· · · · · · · · · · · · · · · · · · ·	0	
charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs)	Doints	Б
Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> Available	<u>Points</u> Earned
	Available	Larrieu
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         Department of Education authorities) relating to EL requirements, including but not limited to:             Required policies related to the service of EL students;             Proper steps for identification of students in need of EL services;             Appropriate and equitable delivery of services to identified students;             Appropriate accommodations on assessments;             Exiting of students from EL services; and             Ongoing monitoring of exited students.         </li> </ul>	4	4
Does Not Meet Standard:		
	0	
	I .	I

<u></u>		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	Points	Points
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.	4	0
Does Not Meet Standard:		0
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.	0	
Measure 4e, Employee Rights	Points	Points
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	4
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

## **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

87	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets	
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists	
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score	
Achievement and Student Growth	2	96	60	The school received partial points because its CCRPI Progress Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Progress Sub-Score	
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score	
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score	
Second Look, Part C	Beating the Odds	96	96	The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination	

Section I, Points Possible = 100 Section I, Points Earned = 97

SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source	
1. Near Term					Current Ratio	Cabaal Audit Danaut	
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.181	School Audit Report: Governmental Funds- Balance Sheet	
					Unrestricted Days Cash	Cabaal Audit Danaut	
	1(b)	20	0	The school did not receive any points because it had less than 15 days of unrestricted cash	12.109	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance	
					Enrollment Variance	SCSC Annual Enrollment	
1	1(c) 10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.2532	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes	
2. Sustainability	Sustainability Measures				Aggregated Efficiency		
Measures				The school received partial points because its aggregated	Margin	School Audit Report: Statement of	
	2(a)	20	10	three-year efficiency margin was between01 and -10 percent	-0.048	Activities/Change in Net Position, notes Pension Plan	
	2(b) 20 15				Debt to Asset Ratio	Cabaal Audit Danart	
		15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.747	School Audit Report: Statement of Net Position		

Section II, Points Possible = 100 Section II, Points Earned = 50

	SECTION III: OPERATIONAL COMPLIANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
Educational     Program     Compliance	The school received all possible points because it implemented all		essential or innovative features of its education and operational program	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
	1(c)	5	0	The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring. Additionally, the school received findings related to its oversight of federal programs, fiscal controls for federal funding, and deficiencies in its policies and procedures related to coordinating services for homeless students, as part of its Federal Program Monitoring.	SCSC Monitoring Letter	
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report	
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit	
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit	
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	

	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter
	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title II program.	Federal Program Monitoring
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b) 4 4		4	The school received all possible points because its churn rate is less than 20% (16%).	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding check signing.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 87

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Meets Performance Standards	97
Financial Performance	Does Not Meet Performance Standards	50
<b>Operational Performance</b>	Meets Performance Standards	87

## **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	100	62	2	97
Financial Performance	85	80	90	50
<b>Operational Performance</b>	78	86	87	87

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

## Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Indicator		Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	<b>Continuing Obligations</b>	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Georgia Connections Academy**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems
Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

## **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
<ul><li>Does Not Meet Standard:</li><li>School was identified as a "Focus" or "Priority" school</li></ul>	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

## Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

Does Not Meet Performance Standards
-------------------------------------

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		20
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		10
Enrollment Variance is between 2 and 8 percent	5	10
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	40
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: 60 points	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 55** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		40
Approaches Standard:	10	10
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		10
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 20

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

75
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### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u>	<u>Points</u>
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		3
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
	0	
The school fails to meet at least one mission-specific goal included in its charter contract.  Management 1. Education Decreiros and a school fails to meet at least one mission-specific goal included in its charter contract.	5	
Measure 1c, Education Requirements	<u>Points</u> Available	<u>Points</u>
Is the school complying with applicable education requirements?	Available	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>		
Adhering to graduation requirements;      Adhering to graduated content standards; and		5
Implementing state-adopted content standards; and		
Administering state assessments in the manner required by law and rule.      Dana Not Man Chandral		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
<ul> <li>Personnel Reporting;</li> </ul>		
<ul> <li>Student Record Reporting;</li> </ul>		5
o CCRPI Data Reporting;		J
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

## **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:  An unqualified audit opinion;  An audit devoid of significant findings and conditions, material weaknesses, or significant internal control weaknesses;  An audit that does not include a going concern disclosure in the notes or an explanatory paragraph;  No other adverse statement indicating noncompliance with applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight.		5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

## **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
Is the school complying with all applicable general governance requirements?	Available	<u>Earneu</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter</li> </ul>	0	
contract, or its policies relating to governance by its board.		
Measure 3b, Open Governance	Points Available	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	F
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	О	5
Measure 3c, Governance Training	Points	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points **Total Points Earned: 20** 

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school protecting the rights of all students?	Available	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	0
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	Available	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	4
suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	Points Available	<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Dans Not Mont Chandrad		
Does Not Meet Standard:	0	
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	U
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	Points
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

## **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and guickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

93
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### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability     Systems	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student	1	96	60	The school received partial points because its CCRPI Achievement Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Achievement Sub- Score		
Achievement and Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 61

SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source	
Near Term     Measures					Current Ratio	School Audit Report:	
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.008	Governmental Funds- Balance Sheet	
					Unrestricted Days Cash	Cala and Assell Danasants	
	1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	95.772	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance	
					Enrollment Variance	0000 4 15 11	
	1(c)	10	10	The school received all possible points because its enrollment variance equals less than 2 percent	-0.0033	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level	
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes	
2. Sustainability					Aggregated Efficiency	Sahaal Audit Danaut.	
Measures				The school received partial points because its aggregated	Margin	School Audit Report: Statement of	
	2(a) 20	2(a)	20	10	three-year efficiency margin was between01 and -10 percent	-0.0032	Activities/Change in Net Position, Notes-Pension Plan
					Debt to Asset Ratio	Cabool Audit Danart	
	2(b)	20	10	The school received partial points because its debt to asset ratio was between 95 and 100 percent.	0.987	School Audit Report: Statement of Net Position	

Section II, Points Possible = 100 Section II, Points Earned = 75

SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
Educational     Program     Compliance	Program		5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report	
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level	
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report	
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit	
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit	
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter	

3(c) 5		5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school evidenced that students were not provided constitutional due process because the school's disciplinary policies did not afford students an opportunity to appeal a suspension for greater than ten days or an expulsion.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title II program.	Federal Program Monitoring
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	0	The school did not receive any points because its churn rate is greater than 35% (40.7%)	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
_	dditional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 93

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Does Not Meet Performance Standards	61
Financial Performance	Meets Performance Standards	75
<b>Operational Performance</b>	Meets Performance Standards	93

## **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	6	60	0	61
Financial Performance	70	50	70	75
Operational Performance	83	70	88	93

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

## Academic Performance:

Inc	licator	Data Source
1. State and Federal		GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Georgia Cyber Academy**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

**Section II: Financial Performance** 

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

**Section III: Operational Performance** 

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

Indicator 6: Additional and Continuing Obligations

**Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

## **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>		

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>		

<u>Total Points Available—Section I, Indicator 2:</u> 96 points

Total Points Earned: 0

## Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards
	The state of the s

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		40
Enrollment Variance is between 2 and 8 percent	5	10
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	Earned
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	4.2
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: 60 points	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 50** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		10
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 25

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

75	Meet Performance Standards
----	----------------------------

### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		
The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.	0	
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	6	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
Adhering to graduation requirements;		_
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
O QBE/FTE Data Reporting;	5	
o Personnel Reporting;		
Student Record Reporting;     CORN Date Reporting;		5
<ul> <li>CCRPI Data Reporting;</li> <li>Special Education Data Reporting; and</li> </ul>		
<ul> <li>Special Education Data Reporting; and</li> <li>Required Data Surveys</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter		
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,	0	
and/or federal authorities.		
	ı	

### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

## **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
Does Not Meet Standard:  The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

## **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u> <u>Available</u>	Points Farned
Is the school complying with all applicable general governance requirements?	Available	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies; • Board bylaws; • Code of ethics; • Conflicts of interest; • Board composition and/or membership laws and rules; and • Restrictions on compensation	5	5
Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	О	,
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

Total Points Earned: 20

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school protecting the rights of all students?	Available	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	Points	Points
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

## **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>		
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>		
Does Not Meet Standard:     The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.  The Decision of the SCSC directive after notification from the SCSC of noncompliance.	0	5

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

100	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Associate bility	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

	SECTION II: FINANCIAL PERFORMANCE							
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source	
1.	Near Term					Current Ratio	Sahaal Audit Danart	
	Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.014	School Audit Report: Governmental Funds- Balance Sheet	
						Unrestricted Days Cash	Cabaal Audit Danaut	
		1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	73.972	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance	
						Enrollment Variance	0000 4 15 11	
		1(c)	10	10	The school received all possible points because its enrollment variance equals less than 2 percent	-0.0051	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level	
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes	
2.	Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:	
		2(a)	20	15	The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.0095	Statement of Activities/Change in Net Position, notes-Pension Plan	
						Debt to Asset Ratio	Cabaal Audit Days	
		2(b)	20	10	The school received partial points because its debt to asset ratio was between 95 and 100 percent.	0.986	School Audit Report: Statement of Net Position	

Section II, Points Possible = 100 Section II, Points Earned = 75

	SECTION III: OPERATIONAL COMPLIANCE							
	Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
1.	Educational Program Compliance	gram The school received all possible points because it implemented all		Annual Report				
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
		1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
		1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report		
2. Financial Oversight  2(a)  6  The school received all possible points because it met all financial reporting and compliance timeline and form requirements.		Annual Audit						
		2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
1 3 1 3 1 5 1 5 1 5 5 5 5 5 5 5 5 5 5 5		The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report					
		3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any possible points because Georgia Department of Education identified areas of noncompliance with IDEA as a result of a formal complaint from a student.	IDEA Complaints
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	4	The school received all possible points because its churn rate is less than 35% (31.7%)	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6.	Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 100

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Falls Far Below Performance Standards	1
Financial Performance	75	
<b>Operational Performance</b>	Meets Performance Standards	100

## **Historical Scores – Progress Toward Renewal**

Section	2014-2015	2015-2016	2016-2017	2017-2018
Academic Performance	1	1	1	
Financial Performance	70	75	75	
<b>Operational Performance</b>	74	92	100	

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

## Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Indicator		Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



## **Georgia School for Innovation and the Classics**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

#### **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### **Section II: Financial Performance**

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

## **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

## **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>		
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

## Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
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### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	· · · · · · · · · · · · · · · · · · ·
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		20
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?		<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	-	
Meets Standard:	_	5
Enrollment Variance is between 2 and 8 percent	5	•
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0 Points	
Measure 1d, Default  Is the school repaying debts in a timely manner?		<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 55** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Aggregated Three-Year Efficiency Margin is 10 percent or greater	_	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 40

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

95
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### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as      Assistant in the above as a standard program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:	0	
<ul> <li>The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.</li> </ul>	0	
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	Points	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	5	
The school meets all mission-specific goals included in its charter contract.	3	5
Does Not Meet Standard:	0	5
The school fails to meet at least one mission-specific goal included in its charter contract.	U	
Measure 1c, Education Requirements	<u>Points</u>	<u>Points</u>
Is the school complying with applicable education requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	_	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
Adhering to graduation requirements;		0
o Implementing state-adopted content standards; and		Ū
<ul> <li>Administering state assessments in the manner required by law and rule.</li> <li>Does Not Meet Standard:</li> </ul>		
	0	
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter contract relating to education requirements.</li> </ul>	0	
	Deinte	5
Measure 1d, Data Reporting Is the school complying with reporting requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	<u> </u>	Larrica
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	5	
o Personnel Reporting;		
<ul> <li>Student Record Reporting;</li> </ul>		0
o CCRPI Data Reporting;		U
Special Education Data Reporting; and     Deviced Data Suprement		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
ana/or reveral authorities.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 10** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

## **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

## **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Is the school complying with all applicable general governance requirements?  Meets Standard:	Available	Lailleu
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of the charter	0	
contract, or its policies relating to governance by its board.	5	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	Available	Larrieu
<ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	O
Measure 3c, Governance Training	Points	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	0
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 10** 

## **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	Available	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  • Required policies related to the service of EL students;  • Proper steps for identification of students in need of EL services;  • Appropriate and equitable delivery of services to identified students;  • Appropriate accommodations on assessments;  • Exiting of students from EL services; and  • Ongoing monitoring of exited students.	4	4

Dana Nat Mant Chandrad		
Does Not Meet Standard:	0	
The school fails to comply with at least one applicable law, rule, regulation, or provision of its     shorter contract relating to El requirements.	U	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	Points
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

## **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
Does Not Meet Standard:     The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.  The Decision of the SCSC directive after notification from the SCSC of noncompliance.	0	-

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

70 Does Not Meet Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets			
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists			
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score			
Student Growth	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score			
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score			
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score			
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination			

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE									
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1.						Current Ratio	Calcad Acadit Danage			
	Measures	leasures 1(a)	= =	20	20	The school received all possible points because its current ratio is greater than 3.0	5.726	School Audit Report: Governmental Funds- Balance Sheet		
					The selection of all a secial and a second selection of the second selection o	Unrestricted Days Cash	0			
		1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	125.079	0			
						Enrollment Variance	SCSC Annual Enrollment			
		1(c) 10 5 The school received partial points because its enrollment variance is between 2 and 8 percent -0.020	-0.0201	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level						
			1(d) 10 10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2.	Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:			
		2(a) 20 The school received all possible points because its aggregated three-year efficiency margin is 10 percent greater	2(a)	20 20	20 aggregated three-year efficiency margin is 10 percent of	20 aggregated three-year efficiency margin is 10 percent or	20 aggregated three-year efficiency margin is 10 percent or	20 8	0.1649	Statement of Activities/Change in Net Position, Notes-Pension Plan
					Debt to Asset Ratio	Calcad Audit Danam				
		2(b)	20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.143	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 95

	SECTION III: OPERATIONAL COMPLIANCE								
	Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
1.	Educational Program Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report			
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report			
				The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring.	SCSC Monitoring Letter				
		1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the EOPA collection by the required deadline.	Data Collections On-Time Report			
2.	Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit			
		2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit			
3.	Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report			
		3(b)	5	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings because it did not post a meeting calendar for future governing board meetings, meeting agendas for future meetings, and meeting minutes for past meetings.	SCSC Monitoring Letter			

	3(c)	5	0	The school did not receive all possible points because SCSC Records and the school's annual report indicate that not all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (12.2%).	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	0	The school did not receive any points because the school was not using the federal work authorization program, currently known as "E-Verify" to ensure that all employees are eligible to work in the United States. Additionally, the school received a findings for not following its own financial policies regarding check signing, segregation of duties, and the receipt of cash and checks. The school's financial manual was also not consistent with the requirements of the LUA manual.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 70

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Meets Performance Standards	97
Financial Performance	Meets Performance Standards	95
<b>Operational Performance</b>	Does Not Meet Performance Standards	70

## **Historical Scores – Progress Toward Renewal**

Section	2015-2016	2016-2017	2017-2018	2018-2019
Academic Performance	1	97		
Financial Performance	75	95		
<b>Operational Performance</b>	77	70		

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

## Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	dicator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Inc	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Graduation Achievement Charter High School**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

## **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	0
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 0

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 0

## Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

0	Falls Far Below Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

## **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?		<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Current Ratio is greater than 3.0		15
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>		
Approaches Standard:		
• Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative		
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9		
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?		<u>Earned</u>
Exceeds Standard:		
Days Cash greater than 75 days		
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive		20
Approaches Standard:		
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>		
Does Not Meet Standard:		
Less than 15 Days Cash		
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u> <u>Points</u> <u>Available</u> Earned	
Is the school able to project enrollment in a way that enables them to adequately budget?		<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent		
Meets Standard:		0
Enrollment Variance is between 2 and 8 percent	5	•
Does Not Meet Standard:	0	
Enrollment Variance is greater than 8 percent		
Measure 1d, Default Is the school repaying debts in a timely manner?		<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	4-5
School does not have any outstanding debt		10
Does Not Meet Standard:		
• School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 45** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 30

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

75
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## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u>	<u>Points</u>
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.</li> </ul>	0	
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u> Available	<u>Points</u> Earned
through the attainment of mission-specific goals?		
Meets Standard:	5	
The school meets all mission-specific goals included in its charter contract.		5
Does Not Meet Standard:	0	3
The school fails to meet at least one mission-specific goal included in its charter contract.		
Measure 1c, Education Requirements	<u>Points</u>	<u>Points</u>
Is the school complying with applicable education requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements, including, but not limited to:         <ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul> </li> </ul>	5	0
<ul> <li>Implementing state-adopted content standards; and</li> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		0
Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter contract relating to education requirements.</li> </ul>	0	
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities, including but not limited to:         <ul> <li>QBE/FTE Data Reporting;</li> <li>Personnel Reporting;</li> <li>Student Record Reporting;</li> <li>CCRPI Data Reporting;</li> <li>Special Education Data Reporting; and</li> <li>Required Data Surveys</li> </ul> </li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.</li> </ul>	0	

## Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 5** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 6

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	Points	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

	1	
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	Ü
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	•
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

69 Does Not Meet Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Accountability Systems	1(b)	2	0	The school did not receive any points because it was designated as a Focus or Priority School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 0

	SECTION II: FINANCIAL PERFORMANCE								
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
1.	Near Term					Current Ratio	Cabaal Audit Danamt		
	Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	2.124	School Audit Report: Governmental Funds- Balance Sheet		
						Unrestricted Days Cash	School Audit Report:		
		1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	101.268	Statement of Revenues, Expenditures, and Changes in Fund Balance		
						Enrollment Variance	SCSC Annual Enrollment		
		1(c) 10	10 0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.2106	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
2.	Sustainability					Aggregated Efficiency			
	Measures				The school received partial points because its aggregated	Margin	School Audit Report: Statement of		
			three-year efficiency margin was between 0 and 10	0.0154	Activities/Change in Net Position, notes-pension Plan				
						Debt to Asset Ratio	Cabaal Audit Danart		
		2(b) 20 2	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.424	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 75

SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
Educational     Program     Compliance	1(a)	5	0	The school did not receive any points because it did not implement one or more of its essential or innovative features of its charter contract.	Annual Report	
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
	1(c)	5	0	The school did not receive any points because the school received findings related to its oversight of federal programs and fiscal controls for federal funding, as part of its Federal Program Monitoring.	Federal Program Monitoring	
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the SR 2017 collection by the required deadline.	Data Collections On-Time Report	
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit	
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit	
3. Governance	Governance 3(a) 5	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter	
	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report	

	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities. Additionally, the Georgia Department of Education identified areas of noncompliance with IDEA as a result of a formal complaint from a student.	SCSC Monitoring Letter, IDEA Complaints
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title program.		Program Monitoring, the school received findings related to its Title II	Federal Program Monitoring	
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
	5(b)	4	0	The school did not receive any points because its churn rate is greater than 90% (157.2%).	GOSA: Churn Rate Report

	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
6. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 69

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Falls Far Below Performance Standards	0
Financial Performance	Meets Performance Standards	75
<b>Operational Performance</b>	Does Not Meet Performance Standards	69

# **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	1	0	0	0
Financial Performance	80	35	90	75
<b>Operational Performance</b>	63	62	83	69

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Inc	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **International Charter School of Atlanta**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	06
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	96
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
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## **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	45	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		0
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	40
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: 60 points	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 40** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 35

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

75
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## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u>	<u>Points</u>
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		J
The school fails to implement all essential or innovative features of its education and operational program	О	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
	5	
The school meets all mission-specific goals included in its charter contract.      Decay Not Most Strendard:		5
Does Not Meet Standard:	0	
The school fails to meet at least one mission-specific goal included in its charter contract.		
Measure 1c, Education Requirements	<u>Points</u>	<u>Points</u>
Is the school complying with applicable education requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	_	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		5
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		3
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
Student Record Reporting;		
CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	_	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,	0	
and/or federal authorities.		
and, or reaction definition.		

## Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	4	4
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	<u>Available</u>	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	4	4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.	0	
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul> </li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> <li>Does Not Meet Standard:</li> </ul>	4	4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

89	Meets Performance Standards
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## **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student Achievement and Student Growth	1	96	96	The school received all possible points because its CCRPI Achievement Sub- Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Achievement Sub- Score		
	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	96	The school received all possible points because its CCRPI Single Score was higher than that of its comparison district(s).	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 97

SECTION II: FINANCIAL PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
Near Term     Measures					Current Ratio	Sahaal Audit Danart		
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.982	School Audit Report: Governmental Funds- Balance Sheet		
					Unrestricted Days Cash	Cabaal Audit Danart		
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	55.806	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance		
					Enrollment Variance	SCSC Annual Enrollment		
	1(c)	10	The school did not receive any points because it's enrollment variance is greater than 8 percent		-0.1737	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
2. Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:		
	2(a)	20	20	The school received all possible points because its aggregated three-year efficiency margin is 10 percent or greater	0.1120	Statement of Activities/Change in Net Position, Notes- Pension Plan		
					Debt to Asset Ratio			
	2(b)	20	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.851	School Audit Report: Statement of Net Position		

Section II, Points Possible = 100 Section II, Points Earned = 75

SECTION III: OPERATIONAL COMPLIANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the PreID-2 and EOPA collections by the required deadlines.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit		
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		
	3(c)	5	5		Annual Report		

				The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (9.2%)	GOSA: Churn Rate Report

	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
5(d) 4		4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not maintaining financial policies consistent with the Financial Management for Georgia LUAs Manual.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 89

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Meets Performance Standards	97
Financial Performance	Meet Performance Standards	75
<b>Operational Performance</b>	Meets Performance Standards	89

# **Historical Scores – Progress Toward Renewal**

Section	2015-2016	2016-2017	2017-2018	2018-2019
Academic Performance	97	97		
Financial Performance	60	75		
<b>Operational Performance</b>	85	89		

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program Compliance	GaDOE: Charter School Annual Report, SEA Program Monitoring SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations, Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report



# **Ivy Preparatory Academy at Gwinnett**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

## **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems
Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

### Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points

Total Points Earned: 0

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards
	The state of the s

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	-	
Meets Standard:		0
Enrollment Variance is between 2 and 8 percent	5	•
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default  Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	4-5
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 45** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • Aggregated Three-Year Efficiency Margin is 10 percent or greater	20	
<ul> <li>Meets Standard:</li> <li>Aggregated Three-Year Efficiency Margin is between 0 and 10 percent</li> </ul>	15	
Approaches Standard:  • Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	15
Does Not Meet Standard:  ■ Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets  Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
<ul> <li>Meets Standard:</li> <li>Debt to Asset Ratio is between 25 and 94.99 percent</li> </ul>	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 30

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

75 Meets Performance Standards	
--------------------------------	--

### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and regulations are regulations.		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
<ul> <li>Student Record Reporting;</li> </ul>		_
CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 10** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 0

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	4	4

Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	Points
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter		
contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within	4	
Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification		
requirements.		0
Does Not Meet Standard:		U
• The school fails to comply with at least one applicable law, rule, regulation, or provision of its		
charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements	0	
within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee		
qualification requirements.		
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
• The school complies with all applicable laws, rules, regulations, provisions of its charter contract,		
and its governing policies relating to employment considerations, including those relating to the	4	
Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		4
Does Not Meet Standard:		4
• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter		
contract, or its governing policies relating to employment considerations, including those relating	0	
to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, provisions of its charter contract,	4	
and its governing policies relating to conducting criminal records checks of its employees and all		
other required individuals.  Does Not Meet Standard:		4
• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees	0	
and all other required individuals.		
מוזע מוז טנוזכו ובקעוובע ווועויועעמוז.		

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 12

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services  Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

Does Not Meet Performance Standards	59	Does Not Meet Performance Standards
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### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

	SECTION II: FINANCIAL PERFORMANCE									
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1.	Near Term					Current Ratio	Sahaal Audit Danarti			
	ivieasures	Measures 1(a) 20	20	20	The school received all possible points because its current ratio is greater than 3.0	5.698	School Audit Report: Governmental Funds- Balance Sheet			
						Unrestricted Days Cash	Cabaal Audit Danart			
		1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	66.714	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
						Enrollment Variance	SCSC Annual Enrollment			
		1(c) 10	10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.5323	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2.	Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:			
			The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0475	Statement of Activities/Change in Net Position, Notes-Pension Plan					
						Debt to Asset Ratio	Calcad Audit Danas			
		2(b)	20	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.846	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 75

	SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c) 5	5	0	The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring. Additionally, the school received findings related to its oversight of federal programs, fiscal controls for federal funding, and deficiencies in its policies and procedures related to coordinating services for homeless students, as part of its Federal Program Monitoring.	Federal Program Monitoring		
		5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the SR 2017 collection by the required deadline.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its annual audit or DE 046 on time.	Annual Audit		
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		

	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter
	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of SCSC monitoring, the school received findings related to open enrollment Specifically, the school required students to submit information beyond basic contact information and any information required to administer an enrollment priority. Additionally, the school received a finding as a result of adopting a policy to withhold student records due to nonpayment of fees in contravention of the rights afforded to state law.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities. Additionally, the Georgia Department of Education identified areas of noncompliance with IDEA as a result of a formal complaint from a student.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
4(d)		4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title II program.	Federal Program Monitoring
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter

		4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5.	School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
		5(b)	4	4	The school received all possible points because its churn rate is less than 20% (13.2%)	GOSA: Churn Rate Report
	5(c)  4  The school received all possible points because it complied and safety requirements.		The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter		
		5(d)	4	0	The school did not receive any points. The school's meal programs were reviewed by the Georgia Department of Education's School Nutrition Program. As a result of that review, the school received four findings in critical areas and four findings in general areas.	SCSC Monitoring Letter
		5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
6.	Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a finding for not following its own financial policies regarding cash management, chain of approvals, and inventory.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 59

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Falls Far Below Performance Standards	1
Financial Performance	Meets Performance Standards	75
<b>Operational Performance</b>	Does Not Meet Performance Standards	59

# **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	97	97	97	1
Financial Performance	65	25	35	75
<b>Operational Performance</b>	74	53	56	59

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# Ivy Preparatory Academy at Kirkwood

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

**Section II: Financial Performance** 

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

**Section III: Operational Performance** 

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	06
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	96
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	90

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

97	Meets Performance Standards
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### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	4.5	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		10
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	Earned
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	0	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 40** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	_
Approaches Standard:	10	0
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

# <u>Total Points Available—Indicator 2:</u> 40 points Total Points Earned: 0

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

40	Falls Far Below Performance Standards
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### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and regulations are regulations.		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
<ul> <li>Student Record Reporting;</li> </ul>		_
CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 10** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 0

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	3
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	J
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

Total Points Earned: 20

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	Available	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  • Required policies related to the service of EL students;  • Proper steps for identification of students in need of EL services;  • Appropriate and equitable delivery of services to identified students;  • Appropriate accommodations on assessments;  • Exiting of students from EL services; and  • Ongoing monitoring of exited students.	4	4

Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	U
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 12

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility	<u>Points</u>	<u>Points</u>
Is the school complying with facilities requirements?  Meets Standard:  • The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:  • Fire inspections and related records;  • Viable certificate of occupancy;  • Documentation of requisite insurance coverage;  • Approval from GaDOE regarding initial site selection and facility requirements; and  • Subsequent approvals as necessary from GaDOE regarding facility maintenance, expansion, or other facility changes.  Does Not Meet Standard:	Available  4	Earned 4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

59 Does Not Meet Performance Stan	dards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE								
Indicator Measure Points Available		Points Earned	Explanation	Data Source					
State and Federal     Associate bility	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets				
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists				
Student     Achievement and	1	96	96	The school received all possible points because its CCRPI Achievement Sub- Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Achievement Sub- Score				
Student Growth	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score				
Second Look, Part A CCRPI Single Score		96	96	The school received all possible points because its CCRPI Single Score was higher than that of its comparison district(s).	GaDOE: CCRPI Single Score				
Second Look, Part B Value- Added Impact		96	96	The school received all possible points because its Value-Added Impact Score was higher than that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score				
Second Look, Part C	conditory partition of 1 up 1 up		The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination					

Section I, Points Possible = 100 Section I, Points Earned = 97

SECTION II: FINANCIAL PERFORMANCE										
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source				
Near Term     Measures					Current Ratio	Sahaal Audit Danart				
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	5.265	School Audit Report: Governmental Funds- Balance Sheet				
					Unrestricted Days Cash	Cabaal Audit Danart				
	1(b)	20	10	The school received partial points because it had either between 15 and 45 unrestricted days cash	38.750	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance				
					Enrollment Variance	SCSC Annual Enrollment				
	1(c)	10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.166	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level				
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes				
2. Sustainability Measures					Aggregated Efficiency Margin	School Audit Report:				
	2(a)	20	0	The school did not receive any points because its aggregated three-year efficiency margin was less than -10 percent	-0.1240	Statement of Activities/Change in Net Position, Notes-Pension Plan				
					Debt to Asset Ratio	Calcal Audit Danast				
	2(b)	20	0	The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.102	School Audit Report: Statement of Net Position				

Section II, Points Possible = 100 Section II, Points Earned = 40

	SECTION III: OPERATIONAL COMPLIANCE								
	Indicator Measure Points Points Available Earned				Explanation	Data Source			
1.	Educational Program Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report			
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report			
		1(c)	5	0	The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring. Additionally, the school received findings related to its oversight of federal programs, fiscal controls for federal funding, and deficiencies in its policies and procedures related to coordinating services for homeless students, as part of its Federal Program Monitoring.	SCSC Monitoring Letter			
		1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the SR 2017 collection by the required deadline.	Data Collections On-Time Report			
2.	Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its annual audit or DE 046 on time.	Annual Audit			
		2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit			
3.	Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report			
		3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter			

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of SCSC monitoring, the school received findings related to open enrollment Specifically, the school required students to submit information beyond basic contact information and any information required to administer an enrollment priority. Additionally, the school received a finding as a result of adopting a policy to withhold student records due to nonpayment of fees in contravention of the rights afforded to state law.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title II program.	Federal Program Monitoring
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter

5.	School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
	5(b) 4 4		4	The school received all possible points because its churn rate is less than 20% (17.2%)	GOSA: Churn Rate Report	
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	0	The school did not receive any points. The school's meal programs were reviewed by the Georgia Department of Education's School Nutrition Program. As a result of that review, the school received five findings in critical areas and four findings in general areas.	Nutrition Program
		5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
6. Additional Obligations 6(a) 5		5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding cash management, chain of approvals, and inventory.	SCSC Monitoring Letter	
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 59

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Meets Performance Standards	97
Financial Performance	Falls Far Below Performance Standards	40
<b>Operational Performance</b>	Does Not Meet Performance Standards	59

#### **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	100	56	61	97
Financial Performance	80	35	40	40
<b>Operational Performance</b>	65	66	53	59

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Liberty Tech Charter School**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

**Section I: Academic Performance** 

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

**Section II: Financial Performance** 

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

**Section III: Operational Performance** 

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?		Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?		Points Earned
Exceeds Standard:  School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>		

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>		
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>		

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	06
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	96
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
----	-----------------------------

#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

#### **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities	<u>Points</u>	<u>Points</u>
Does the school have the ability to cover short-term financial obligations?		<u>Earned</u>
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	20
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
<ul><li>Exceeds Standard:</li><li>Days Cash greater than 75 days</li></ul>	20	
<ul> <li>Meets Standard:</li> <li>Between 45 and 75 Days Cash and one-year trend is positive</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	13
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)		<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?		<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	10
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent		
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?		<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	40
School does not have any outstanding debt		10
<ul> <li>Does Not Meet Standard:</li> <li>School is in default of loan covenant(s) and/or is delinquent with debt service payments</li> </ul>	0	
2	1	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 55** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		2.0
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	0	
Aggregated Three-Year Efficiency Margin is less than -10 percent		
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent		
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 40

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

95	Meets Performance Standards
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features  Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u>	<u>Points</u>
current charter contract?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		J
The school fails to implement all essential or innovative features of its education and operational program	О	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
	5	
The school meets all mission-specific goals included in its charter contract.      Decay Not Most Strandard:		5
Does Not Meet Standard:	0	
The school fails to meet at least one mission-specific goal included in its charter contract.		
Measure 1c, Education Requirements	<u>Points</u>	<u>Points</u>
Is the school complying with applicable education requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	_	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		5
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		3
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
Student Record Reporting;		
CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	_	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,	0	
and/or federal authorities.		
and, or reaction definition.		

#### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 0

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	,
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

#### **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)	Points Available	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	Available  4	<u>Earned</u> 0

Door Not Most Standard		
Does Not Meet Standard:	0	
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	Deinte	Deliete
Is the school meeting teacher and other employee qualification requirements?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
Meets Standard:	<u>/tvaliable</u>	Larrica
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
Does Not Meet Standard:		4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	
Measure 4e, Employee Rights	<u>Points</u>	Points
Is the school respecting employee rights?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 12

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:         <ul> <li>Revisions to state charter law;</li> <li>Consent decrees;</li> <li>Intervention requirements by the authorizer; and</li> <li>Requirements by other entities to which the charter school is accountable (e.g., Georgia Department of Education, Professional Standards Commission, Department of Labor, etc.)</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>		5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

Does Not Meet Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source
State and Federal     Accountability     Systems	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets
	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists
Student     Achievement and	1	96	96	The school received all possible points because its CCRPI Achievement Sub- Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Achievement Sub- Score
Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score
Second Look, Part A	CCRPI Single Score	96	96	The school received all possible points because its CCRPI Single Score was higher than that of its comparison district(s).	GaDOE: CCRPI Single Score
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
1. Near Term					Current Ratio	Cala and Assell Base and		
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	23.858	School Audit Report: Governmental Funds- Balance Sheet		
					Unrestricted Days Cash	Cala and Assell Base and		
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	60.657	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance		
					Enrollment Variance	5050 A 15 II 1		
	1(c)	10	10	The school received all possible points because its enrollment variance equals less than 2 percent	-0.0142	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
Sustainability     Measures					Aggregated Efficiency Margin	School Audit Report:		
	2(a)	20	20	The school received all possible points because its aggregated three-year efficiency margin is 10 percent or greater	0.2501	Statement of Activities/Change in Net Position, Notes-Pension Plan		
					Debt to Asset Ratio	Cabool Audit Danart		
	2(b)	20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.034	School Audit Report: Statement of Net Position		

Section II, Points Possible = 100 Section II, Points Earned = 95

	SECTION III: OPERATIONAL COMPLIANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report	
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.		SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the EOPA collection by the required deadline.	Data Collections On-Time Report	
2. Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit	
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit	
3. Governance	. Governance  3(a)  5  The school received all possible points because the school is complying with all applicable general governance requirements.		Annual Report			
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter	

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because at the beginning of the 2016-2017 school year, Liberty Tech utilized a parent contract that was not consistent with due process rights for students and open enrollment requirements for state charter schools.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve English learners.	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (19.8%)	GOSA: Churn Rate Report	
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter	
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter	
	5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter	
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding authorized check signatories, dual signatures on checks when required, and purchase approval policies.	SCSC Compliance Letters	
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter	

Section III, Points Possible = 100 Section III, Points Earned = 68

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Meets Performance Standards	97
Financial Performance	Meets Performance Standards	95
<b>Operational Performance</b>	Does Not Meet Performance Standards	68

#### **Historical Scores – Progress Toward Renewal**

Section	2016-2017	2017-2018	2018-2019	2019-2020
Academic Performance	97			
Financial Performance	95			
<b>Operational Performance</b>	68			

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Indicator		Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Mountain Education Charter High School**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

#### **Section I: Academic Performance**

**Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth** 

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### Section II: Financial Performance

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

**Appendix A: Scoring Summaries Appendix B: Historical Scores** 

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	U
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
<ul><li>Does Not Meet Standard:</li><li>School was identified as a "Focus" or "Priority" school</li></ul>	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

97	Meets Performance Standards
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### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		20
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash		
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)		<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		0
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	Earned
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	4-
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: 60 points	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 50** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater	_	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	15	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 40

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

90
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### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		· ·
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	İ
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	<u>Fornes</u>
Meets Standard:		<u> Larrica</u>
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
<ul> <li>Personnel Reporting;</li> </ul>		
Student Record Reporting;		5
CCRPI Data Reporting;		3
Special Education Data Reporting; and     Required Data Surveys.		
O Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     contrast relating to relevant reporting requirements, including timelines and deadlines, to the SCSC GaDOE.	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
and/or rederal authorness.		

### Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>		6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 6

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	,
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	Ü
Measure 3d, Holding Management Accountable	<u>Points</u>	Points
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 15** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students		<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
Meets Standard:  Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:  Identification and referral of students who may have a disability;  Operational compliance regarding the academic program, assessments, and all other aspects of the school's program and responsibilities;  Discipline, including due process protections, manifestation determinations, and behavioral intervention plans;  Appropriately implementing student Individualized Education Programs and Section 504 plans; and  Ensuring appropriate access to the school's facilities and programs to students and parents.  Does Not Meet Standard:  The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.		4
Measure 4c, Rights of Students who are English Learners (ELs)	Points Available	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications		<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services  Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
Does Not Meet Standard:     The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.  This is a statutory of the school of t	0	-

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 10** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

82	Meets Performance Standards
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### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
Student     Achievement and	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Student Growth	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	96	The school received all possible points because it was designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE									
Indic	cator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1. Near T						Current Ratio	School Audit Report: Governmental Funds- Balance Sheet			
Measu	ires	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	16.744				
						Unrestricted Days Cash	Cabaal Audit Danart			
		1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	257.847	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
						Enrollment Variance				
	1(c) 10	10	10 0	The school did not receive any points because it's enrollment variance is greater than 8 percent	0.178	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level				
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2. Sustair Measu	=						Aggregated Efficiency Margin	School Audit Report:		
	2(a) 20	2(a) 20 20	The school received all possible points because its aggregated three-year efficiency margin is 10 percent or greater	0.1798	Statement of Activities/Change in Net Position, Notes-Pension Plan					
								Debt to Asset Ratio		
		2(b)	20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.057	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 90

SECTION III: OPERATIONAL COMPLIANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	SCSC Monitoring Letter		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	SCSC Monitoring Letter		
	1(c)	5	0	The school did not receive any points because as a part of its Federal Program Monitoring, the school received findings related to its internal controls for its oversight of IDEA.	Federal Program Monitoring		
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	0	The school did not receive all possible points because SCSC Records and the school's annual report indicate that not all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
Students and     Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
2. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	0	The school did not receive any points because its churn rate is greater than 90% (176.4%)	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
3. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 82

# **Appendix B: Historical Scores-- Progress Toward Renewal**

### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Meets Performance Standards	97
Financial Performance	Meets Performance Standards	90
<b>Operational Performance</b>	Meets Performance Standards	82

# **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	71	80	97	97
Financial Performance	80	95	100	90
<b>Operational Performance</b>	91	86	91	82

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program Compliance	GaDOE: Charter School Annual Report, SEA Program Monitoring SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations, Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report



# **Odyssey School**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>		

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

### **SCHOOL SCORE:**

	61	Does Not Meet Performance Standards
--	----	-------------------------------------

### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	45	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		20
<ul> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Less than 15 Days Cash		
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent		
Meets Standard:	_	0
Enrollment Variance is between 2 and 8 percent	5	•
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default  Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	4-5
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 50** 

### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	İ
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent		
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 35

### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

### **SCHOOL SCORE:**

85
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### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Doints	Doints
Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)	5	
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	_	
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	_	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
o Personnel Reporting;		
o Student Record Reporting;		5
CCRPI Data Reporting;     Special Education Data Reporting, and		
Special Education Data Reporting; and     Required Data Surveys.		
O Required Data Surveys  Does Not Most Standard:		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE.	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
and/or rederal additionales.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u> <u>Available</u>	Points Farned
Is the school complying with all applicable general governance requirements?  Meets Standard:	Available	<u>Earned</u>
<ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter</li> </ul>	o	
contract, or its policies relating to governance by its board.		
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	О	o
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	7
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points **Total Points Earned: 15** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	4	4

<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to EL requirements.</li> </ul>	0	
Measure 4d, Employee Qualifications	<u>Points</u>	Points
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

### **SCHOOL SCORE:**

Does Not Meet Performance Standards	77	Does Not Meet Performance Standards
-------------------------------------	----	-------------------------------------

### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
1. State and Federal Accountability		2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets	
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists	
2. Student	1	96	60	The school received partial points because its CCRPI Achievement Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Achievement Sub- Score	
Achievement and Student Growth	2	96	60	The school received partial points because its CCRPI Progress Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Progress Sub-Score	
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score	
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score	
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination	

Section I, Points Possible = 100 Section I, Points Earned = 61

SECTION II: FINANCIAL PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source
1. Near Term					Current Ratio	Cabaal Audit Danaut
Measures	1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	5.652	School Audit Report: Governmental Funds- Balance Sheet
					Unrestricted Days Cash	Cabaal Audit Danart
	1(b)	20	20	The school received all possible points because it has greater than 75 days of unrestricted cash	133.926	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
					Enrollment Variance	5050 A
	1(c)	10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.3413	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections Student Enrollment by Grade Level
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes
Sustainability     Measures					Aggregated Efficiency Margin	School Audit Report:
ivicasui es	2(a)	20	20	The school received all possible points because its aggregated three-year efficiency margin is 10 percent or greater	0.5318	Statement of Activities/Change in Net Position, Notes-Pension Plan
					Debt to Asset Ratio	Calcal Audit Danast
	2(b)	20	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.345	School Audit Report: Statement of Net Position

Section II, Points Possible = 100 Section II, Points Earned = 85

SECTION III: OPERATIONAL COMPLIANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source
1. Educational Program Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report
2. Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report
	3(b)	5	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings because it did not post a meeting calendar for future governing board meetings, meeting agendas for future meetings, and meeting minutes for past meetings.	SCSC Monitoring Letter

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because at the beginning of the 2016-2017 school year, the school utilized a parent contract that was not consistent with due process rights for students and open enrollment requirements for state charter schools.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because the school had a policy that required all students to be toilet trained to enroll in the school, and thus violated IDEA.	SCSC Compliance Letters
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

		5(b)	4	4	The school received all possible points because its churn rate is less than 20% (16.1%).	GOSA: Churn Rate Report
		5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
		5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
		5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter
6.	Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings because the school was following a draft financial policy that had not received governing board approval.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 77

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Does Not Meet Performance Standards	61
Financial Performance	Meets Performance Standards	85
Operational Performance	Does Not Meet Performance Standards	77

#### **Historical Scores – Progress Toward Renewal**

Section	2014-2015	2015-2016	2016-2017	2017-2018
<b>Academic Performance</b>	51	97	61	
Financial Performance	65	95	85	
<b>Operational Performance</b>	67	78	77	

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Inc	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Pataula Charter Academy**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

#### Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### **Section II: Financial Performance**

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

Indicator 6: Additional and Continuing Obligations

**Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	06
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	96
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 96** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

#### **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities	<u>Points</u>	<u>Points</u>
Does the school have the ability to cover short-term financial obligations?	<u>Available</u>	Earned
Exceeds Standard:	2.0	
Current Ratio is greater than 3.0	20	
Meets Standard:		
• Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)	15	45
Approaches Standard:		15
• Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one-year trend is negative	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
<ul><li>Exceeds Standard:</li><li>Days Cash greater than 75 days</li></ul>	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive		
<ul> <li>Approaches Standard:</li> <li>Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative</li> </ul>	10	15
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
	<u>Available</u>	<u>Earned</u>
Is the school able to project enrollment in a way that enables them to adequately budget?  Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	10
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	Points
Is the school repaying debts in a timely manner?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 50** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?		<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		15
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 30

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

80
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its		<u>Points</u> Earned
current charter contract?	<u>Available</u>	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)	5	
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	_	
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	_	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Points
Is the school complying with applicable education requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
o Personnel Reporting;		
<ul> <li>Student Record Reporting;</li> </ul>		5
CCRPI Data Reporting;     Special Education Data Reporting, and		
Special Education Data Reporting; and     Required Data Surveys.		
O Required Data Surveys  Does Not Most Standard:		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE.	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
and/or rederal additionales.		

<u>Total Points Available—Section III, Indicator 1:</u> 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
<ul> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	
Measure 3c, Governance Training  Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	5
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

#### **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	Points	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	Points	<u>Points</u>
Is the school protecting the rights of students with disabilities?	<u>Available</u>	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	4
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	4	4

Does Not Meet Standard:		
• The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications		<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> <li>Does Not Meet Standard:</li> </ul>	4	4
• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.	0	
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

100	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets	
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists	
Student     Achievement and     Student Growth	1	96	96	The school received all possible points because its CCRPI Achievement Sub- Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Achievement Sub- Score	
	2	96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score	
Second Look, Part A	CCRPI Single Score	96	96	The school received all possible points because its CCRPI Single Score was higher than that of its comparison district(s).	GaDOE: CCRPI Single Score	
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score	
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination	

Section I, Points Possible = 100 Section I, Points Earned = 97

SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source	
Near Term     Measures					Current Ratio	School Audit Bonorts	
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.992	School Audit Report: Governmental Funds- Balance Sheet	
					Unrestricted Days Cash	Cabaal Audit Danart	
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	62.310	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance	
					Enrollment Variance	SCSC Annual Enrollment	
1	1(c) 10	10 10	The school received all possible points because its enrollment variance equals less than 2 percent	-0.0177	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes	
2. Sustainability Measures	-				Aggregated Efficiency Margin	School Audit Report:	
	2(a)	20	15	The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.0646	Statement of Activities/Change in Net Position, Notes- Pension Plan	
					Debt to Asset Ratio	School Audit Report:	
	2(b)	20	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.			

Section II, Points Possible = 100 Section II, Points Earned = 80

	SECTION III: OPERATIONAL COMPLIANCE					
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Audit	
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level	
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report	
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit	
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit	
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter	

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.  Annual Report	
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

5(b)		4	4	The school received all possible points because its churn rate is less than 20% (10.1%)	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 100

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Academic Performance Meets Performance Standards 97	
Financial Performance	Meets Performance Standards	80
<b>Operational Performance</b>	Meets Performance Standards	100

#### **Historical Scores – Progress Toward Renewal**

Section	2013-2014	2014-2015	2015-2016	2016-2017
Academic Performance	100	100	98	97
Financial Performance	85	80	80	80
<b>Operational Performance</b>	86	86	81	100

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Indicator		Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	<b>Continuing Obligations</b>	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Scintilla Charter Academy**

### COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?		Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations  Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?		Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>		
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not all—of the grade bands served (elementary, middle, and/or high school).</li> </ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>		

 $\frac{\text{OR}^1}{\text{OR}^1}$  (if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>		
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>		96
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>		

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 96

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

97	Meets Performance Standards
----	-----------------------------

#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

#### **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>		
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		10
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash		
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent		5
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default		Points
Is the school repaying debts in a timely manner?		<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	0	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 40** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:		
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent		40
Approaches Standard:	10	10
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?		Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		0
Debt to Asset Ratio is between 95 and 100 percent		
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 10

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

50	Does Not Meet Performance Standards
----	-------------------------------------

#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and rules, regulations are represented by the school contract laws are represented by the school contract laws are represented by the school contract laws are represented by the school contract laws.      The school complies with all applicable laws, rules, regulations, and rules are represented by the school contract laws are represented by the		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
o Implementing state-adopted content standards; and		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
Student Record Reporting;		
o CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relation to relation to read the contract of the cont	U	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		

<u>Total Points Available—Section III, Indicator 1:</u> 15 points

**Total Points Earned: 15** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> Available	Points Earned
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	E
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	5
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

#### **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	Points	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)	<u>Points</u> <u>Available</u>	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:	Available	<u>Earned</u>
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	Doints
Is the school meeting teacher and other employee qualification requirements?	Available	<u>Points</u> <u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter		
contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within	4	
Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification		
requirements.		4
Does Not Meet Standard:		4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its		
charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements	0	
within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee		
qualification requirements.		
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
• The school complies with all applicable laws, rules, regulations, provisions of its charter contract,		
and its governing policies relating to employment considerations, including those relating to the	4	
Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		4
Does Not Meet Standard:		-
• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter		
contract, or its governing policies relating to employment considerations, including those relating	0	
to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, provisions of its charter contract,	4	
and its governing policies relating to conducting criminal records checks of its employees and all		
other required individuals.		4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter	0	
contract, or its governing policies relating to conducting criminal records checks of its employees		
and all other required individuals.		

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 20

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 16

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 6:</u> 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

81	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Feder     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student Achievement and Student Growth	_	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
		96	96	The school received all possible points because its CCRPI Progress Sub-Score was higher than that of its comparison district(s) in all grade bands served.	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 97

	SECTION II: FINANCIAL PERFORMANCE							
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source		
1. Near Term					Current Ratio	Cabaal Audit Danaut.		
Measures	1(a)	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.308	School Audit Report: Governmental Funds- Balance Sheet		
					Unrestricted Days Cash	Cabaal Audit Danart		
	1(b)	20	10	The school received partial points because it had either between 15 and 45 unrestricted days cash	35.268	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance		
					Enrollment Variance	SCSC As as all Famelles and		
	1(c)	10		The school received partial points because its enrollment variance is between 2 and 8 percent	-0.0685	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes		
2. Sustainability					Aggregated Efficiency	S. L. J.A. IV. D.		
Measures				The school received partial points because its aggregated	Margin	School Audit Report: Statement of		
	2(a)	20	10	three-year efficiency margin was between01 and -10 percent	-0.0687	Activities/Change in Net Position, Notes-Pension Plan		
					Debt to Asset Ratio	School Audit Report: Statement of Net Position		
	2(b)	20	0	The school did not receive any points because its debt to asset ratio was greater than 100 percent.	1.126			

Section II, Points Possible = 100 Section II, Points Earned = 50

	SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report		
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level		
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the F&R Meal collection by the required deadline.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit		
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter		

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d) 5 The school received all possible points because it is holding management and contractors accountable.			SCSC Monitoring Letter	
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (9.7%).	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	0	The school did not receive any points. The school's meal programs were reviewed by the Georgia Department of Education's School Nutrition Program. As a result of that review, the school received four findings in critical areas and five findings in general areas.	Nutrition Program
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a finding for not following its own financial policies regarding the chain of authorization, the timing of payments, segregation of duties, and the use of debit cards.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 81

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Meets Performance Standards	97
Financial Performance	Does Not Meet Performance Standards	50
<b>Operational Performance</b>	Meets Performance Standards	81

#### **Historical Scores – Progress Toward Renewal**

Section	2015-2016	2016-2017	2017-2018	2018-2019
Academic Performance	1	97		
Financial Performance	55	50		
<b>Operational Performance</b>	81	81		

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



## **Southwest Georgia STEM Charter School**

## COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

#### Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 0

#### Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### **Section I, Second Look**

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

## **SECTION II: FINANCIAL PERFORMANCE**

#### **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	15	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent		
Meets Standard:	[	0
Enrollment Variance is between 2 and 8 percent	5	•
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default  Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:		
<ul> <li>School is not in default of loan covenant(s) and/or is not delinquent with debt service payments</li> <li>OR</li> </ul>	10	4-5
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	U	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 40** 

#### **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater	_	
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	20
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:		
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets		Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	Earned
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 40

#### **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

80
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#### **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

## **SECTION III: OPERATIONAL PERFORMANCE**

#### **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> <u>Available</u>	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as      Assistant in the above of the school in all programs as the school in the school in the school in the school in the school in the school in all programs as the school in the school i	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:	0	
<ul> <li>The school fails to implement all essential or innovative features of its education and operational program as defined in the charter contract in all material respects.</li> </ul>	0	
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	Points	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	5	
The school meets all mission-specific goals included in its charter contract.	3	5
Does Not Meet Standard:	0	5
The school fails to meet at least one mission-specific goal included in its charter contract.	U	
Measure 1c, Education Requirements	<u>Points</u>	<u>Points</u>
Is the school complying with applicable education requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:	_	
<ul> <li>Providing all federally and state mandated programs;</li> </ul>	5	
Adhering to graduation requirements;		0
o Implementing state-adopted content standards; and		Ū
<ul> <li>Administering state assessments in the manner required by law and rule.</li> <li>Does Not Meet Standard:</li> </ul>		
	0	
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter contract relating to education requirements.</li> </ul>	0	
	Deinte	5
Measure 1d, Data Reporting Is the school complying with reporting requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Meets Standard:	<u> </u>	Larrica
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	5	
o Personnel Reporting;		
Student Record Reporting;		0
o CCRPI Data Reporting;		U
Special Education Data Reporting; and     Deviced Data Consequence		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter     The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or federal authorities.		
ana/or reveral authorities.		

<u>Total Points Available—Section III, Indicator 1:</u> 15 points

**Total Points Earned: 10** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

#### **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>		0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 6

#### **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	0
The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.	0	
Measure 3c, Governance Training Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	3
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 15** 

#### **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.</li> </ul>	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	0
Measure 4c, Rights of Students who are English Learners (ELs)		<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?  Meets Standard:  The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.  Department of Education authorities) relating to EL requirements, including but not limited to:  Required policies related to the service of EL students;  Proper steps for identification of students in need of EL services;  Appropriate and equitable delivery of services to identified students;  Appropriate accommodations on assessments;  Exiting of students from EL services; and  Ongoing monitoring of exited students.	Available  4	<u>Earned</u> 0

Does Not Meet Standard:		
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its</li> </ul>	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications		Doints
Is the school meeting teacher and other employee qualification requirements?	<u>Points</u> Available	<u>Points</u> <u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter		
contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within	4	
Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification		
requirements.		4
Does Not Meet Standard:		4
The school fails to comply with at least one applicable law, rule, regulation, or provision of its		
charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements	0	
within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee		
qualification requirements.		
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
• The school complies with all applicable laws, rules, regulations, provisions of its charter contract,		
and its governing policies relating to employment considerations, including those relating to the	4	
Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		4
Does Not Meet Standard:		-
• The school fails to comply with at least one applicable law, rule, regulation, provision of its charter		
contract, or its governing policies relating to employment considerations, including those relating	0	
to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and		
employee termination.		
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, provisions of its charter contract,	4	
and its governing policies relating to conducting criminal records checks of its employees and all		
other required individuals.		4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter	0	
contract, or its governing policies relating to conducting criminal records checks of its employees		
and all other required individuals.		

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 12

## Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety Is the school complying with health and safety requirements?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services  Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 8

#### **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>		
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>		5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

56	Does Not Meet Performance Standards

#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Achievement and Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

	SECTION II: FINANCIAL PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1. Near Term	asures				Current Ratio	Cabaal Audit Danaut			
ivieasures		20	15	The school received partial points because its current ratio is between 1.0 and 3.0	1.914	School Audit Report: Governmental Funds- Balance Sheet			
					Unrestricted Days Cash	Cabaal Audit Danaut			
	1(b)	20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	64.192	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
					Enrollment Variance	SCSC Annual Enrollment			
	1(c) 10	10 0	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.3696	Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2. Sustainability					Aggregated Efficiency	Cabaal Audit Danaut.			
Measures				The school received all possible points because its	Margin	School Audit Report: Statement of			
	2(a) 20 aggregated three-year efficiency margin is 10 greater	aggregated three-year efficiency margin is 10 percent or	0.1593	Activities/Change in Net Position, Notes- Pension Plan					
		2(b) 20 20			Debt to Asset Ratio	Cabool Audit Danart			
	2(b) :		20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.057	School Audit Report: Statement of Net Position			

Section II, Points Possible = 100 Section II, Points Earned = 80

	SECTION III: OPERATIONAL COMPLIANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report		
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Audit		
	1(c)	5	0	The school did not receive any points because the school received findings related to noncompliance of provisions of the McKinney-Vento Homeless Assistance Act, as a result of SCSC monitoring.	SCSC Monitoring Letter		
	1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the EOPA collection by the required deadline.	Data Collections On-Time Report		
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit		
	2(b)	5	0	The school did not receive any points because the school's independent audit noted material weaknesses in internal controls.	Annual Audit		
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report		
	3(b)	5	0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings because it did not post a meeting calendar for future governing board meetings, meeting agendas for future meetings, the school's FY17 budget, and meeting minutes for past meetings.	SCSC Monitoring Letter		

	3(c) 5 5 The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.  The school received all possible points because it is holding management and contractors accountable.		Annual Report		
			SCSC Monitoring Letter		
4. Students and Employees	4(a)	4	0	The school did not receive any points because at the beginning of the 2016-2017 school year, the school utilized a parent contract that was not consistent with due process rights for students and open enrollment requirements for state charter schools. Additionally, the school evidenced that students were not provided constitutional due process because the school failed to give notice to students about their right to legal counsel and to call and confront witnesses in a disciplinary hearing.	SCSC Monitoring Letter
4(b) 4 0		0	The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve students with disabilities.	SCSC Monitoring Letter	
	4(c) 4 0 The school did not receive any points because as part of its SCSC Monitoring, the school received findings for not having adequate policies to identify and serve English learners.  4(d) 4 4 The school received all possible points because it met teacher and other employee qualification requirements.		SCSC Monitoring Letter		
			SCSC Monitoring Letter		
	4(e)	The school received all possible points because the school respected all employee rights.		SCSC Monitoring Letter	
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter

5.	School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter
	The school did not receive any points because, as part of SCSC monitoring,		4	0	• •	GOSA: Churn Rate Report
			SCSC Monitoring Letter			
			SCSC Monitoring Letter			
		5(e)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school received a finding relating to the school's omission to communicate to stakeholders required legal notices under federal law.	SCSC Monitoring Letter
6.	Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school did not submit a fiscal policy manual during the pre-monitoring review process. Evidence provided by SOWEGA during the on-site visit, the school received a findings for not having a financial policies consistent with the requirements of the LUA manual. Additionally, the school was not following its own financial policies.	SCSC Monitoring Letter
		6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 56

## **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Falls Far Below Performance Standards	1
Financial Performance	Meets Performance Standards	80
<b>Operational Performance</b>	Does Not Meet Performance Standards	56

#### **Historical Scores – Progress Toward Renewal**

Section	2016-2017	2017-2018	2018-2019	2019-2020
Academic Performance	1			
Financial Performance	80			
<b>Operational Performance</b>	56			

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

#### Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

## Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

## Operational Performance:

Ind	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



## **Statesboro STEAM**

### COMPREHENSIVE PERFORMANCE FRAMEWORK

## for State Charter School Evaluation

#### **Section I: Academic Performance**

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

#### **Section II: Financial Performance**

**Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures** 

**Overall Determination of Financial Compliance** 

#### **Section III: Operational Performance**

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

Indicator 4: Students and Employees
Indicator 5: School Environment

Indicator 6: Additional and Continuing Obligations

**Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

#### **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  • School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement  Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?		<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	60
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points
Total Points Earned: 60

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	0
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

	61	Does Not Meet Performance Standards
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#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		20
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	Points
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	45	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		15
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:	10	
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		0
Enrollment Variance is between 2 and 8 percent	5	0
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default	<u>Points</u>	<u>Points</u>
Is the school repaying debts in a timely manner?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	4.2
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments  Total Points Available Continue II Indicator 1: CO points		

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 45** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:	20	
Aggregated Three-Year Efficiency Margin is 10 percent or greater		
Meets Standard:	15	
Aggregated Three-Year Efficiency Margin is between 0 and 10 percent	13	
Approaches Standard:	10	15
Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:	_	
Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets	Points	Points
Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Debt to Asset Ratio is less than 25 percent	20	
Meets Standard:		
Debt to Asset Ratio is between 25 and 94.99 percent	15	
Approaches Standard:		20
Debt to Asset Ratio is between 95 and 100 percent	10	
Does Not Meet Standard:		
Debt to Asset Ratio is greater than 100 percent	0	

<u>Total Points Available—Indicator 2:</u> 40 points
Total Points Earned: 35

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

#### **SCHOOL SCORE:**

80
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## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features		
Is the school implementing all essential or innovative features of its program as defined in its	<u>Points</u> Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		5
Does Not Meet Standard:		-
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)	5	6
Is the school's curricular and educational program aligned with its stated mission as evidence	Points	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:	_	
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:	_	5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	<u>Points</u>	Points
Is the school complying with applicable education requirements?	Available	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to education requirements, including, but not limited to:		
Providing all federally and state mandated programs;	5	
<ul> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		5
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	<u>Points</u>	<u>Points</u>
Is the school complying with reporting requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
<ul> <li>QBE/FTE Data Reporting;</li> </ul>	5	
<ul> <li>Personnel Reporting;</li> </ul>		
<ul> <li>Student Record Reporting;</li> </ul>		5
o CCRPI Data Reporting;		3
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

Total Points Available—Section III, Indicator 1: 15 points

**Total Points Earned: 20** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:</li></ul></li></ul>	6	6
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:         <ul> <li>An unqualified audit opinion;</li> <li>An audit devoid of significant findings and conditions, material weaknesses, or significant internal control weaknesses;</li> <li>An audit that does not include a going concern disclosure in the notes or an explanatory paragraph;</li> <li>No other adverse statement indicating noncompliance with applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight.</li> </ul> </li> </ul>		5
Does Not Meet Standard:  The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 11

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:         <ul> <li>Board policies;</li> <li>Board bylaws;</li> <li>Code of ethics;</li> <li>Conflicts of interest;</li> <li>Board composition and/or membership laws and rules; and</li> <li>Restrictions on compensation</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	О	
Measure 3b, Open Governance Is the school complying with all applicable open governance requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	5	5
<ul> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	
Measure 3c, Governance Training  Is the school complying with all applicable governance training requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	5
Measure 3d, Holding Management Accountable Is the school holding management and contractors accountable?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 3:</u> 20 points

**Total Points Earned: 20** 

# Section III, Indicator 4: Students and Employees

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	Points	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> </ul>	4	4
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	Points
Is the school protecting the rights of students with disabilities?	<u>Available</u>	Earned
Meets Standard:		
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	0	4
suspected of having a disability.		
Measure 4c, Rights of Students who are English Learners (ELs)	Points	<u>Points</u>
Is the school protecting the rights of English Learners (ELs)?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.</li> <li>Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

	1	
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	0	4
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 24

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 20

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# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
Does Not Meet Standard:     The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.  This is a statutory of the school of t	0	-

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 10** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

100	Meets Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

SECTION I: ACADEMIC PERFORMANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
State and Federal	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets			
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists			
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score			
Achievement and Student Growth	2	96	60	The school received partial points because its CCRPI Progress Sub-Score was the same as or higher than the district(s) it serves in at least one but not all grade bands served.	GaDOE: CCRPI Progress Sub-Score			
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score			
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score			
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination			

Section I, Points Possible = 100 Section I, Points Earned = 61

	SECTION II: FINANCIAL PERFORMANCE									
	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source			
1.	1. Near Term Measures 1(a)					Current Ratio	School Audit Danart			
		1(a)	20	20	The school received all possible points because its current ratio is greater than 3.0	3.000	School Audit Report: Governmental Funds- Balance Sheet			
						Unrestricted Days Cash	Sahaal Audit Danarti			
		1(b)	1(b) 20	15	The school received partial points because it had between 45 and 75 days of unrestricted cash	49.743	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance			
						Enrollment Variance	SCSC As assal Fare llass as t			
		1(c) 10	10	0	The school did not receive any points because it's enrollment variance is greater than 8 percent	-0.0864	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes			
2.	2. Sustainability Measures 2(a	The school red				Aggregated Efficiency Margin	School Audit Report:			
			The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.0025	Statement of Activities/Change in Net Position, Notes- Pension Plan					
					Debt to Asset Ratio					
		2(b) 20 20	20	The school received all possible points because its debt to asset ratio was less than 25 percent.	0.250	School Audit Report: Statement of Net Position				

Section II, Points Possible = 100 Section II, Points Earned = 80

SECTION III: OPERATIONAL COMPLIANCE								
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source			
Educational     Program     Compliance	1(a)	5	5	The school received all possible points because it implemented all essential or innovative features of its education and operational program as defined in its charter contract.	Annual Report			
	1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Audit			
	1(c)	5	5	The school received all possible points because it received no findings indicating the school is out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to education requirements.	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level			
	1(d)	5	5	The school received all possible points because it received no findings indicating it was out of compliance with all applicable laws, rules, regulations, and provisions of its charter contract relating to relevant reporting requirements.	Data Collections On-Time Report			
2. Financial Oversight	2(a)	6	6	The school received all possible points because it met all financial reporting and compliance timeline and form requirements.	Annual Audit			
	2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit			
3. Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report			
	3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter			

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	4	The school received all possible points because the school is protecting the rights of all students.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	4	The school received all possible points because it met teacher and other employee qualification requirements.	SCSC Monitoring Letter
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (5.4%).	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	4	The school received all possible points because it complied with nursing, food service, and transportation requirements.	SCSC Monitoring Letter
	5(e)	4	4	The school received all possible points because it maintained student and employee information and data securely and communicated with stakeholders appropriately.	SCSC Monitoring Letter
6. Additional Obligations	6(a)	5	5	The school received all possible points because the school complied with all other obligations.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 100

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
Academic Performance	Does Not Meet Performance Standards	61
Financial Performance	Meets Performance Standards	80
<b>Operational Performance</b>	Meets Performance Standards	100

# **Historical Scores – Progress Toward Renewal**

Section	2016-2017	2017-2018	2018-2019	2019-2020
Academic Performance	61			
Financial Performance	80			
<b>Operational Performance</b>	100			

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Ind	licator	Data Source
1.	Educational Program Compliance	GaDOE: Charter School Annual Report, SEA Program Monitoring SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report



# **Utopian Academy for the Arts**

# COMPREHENSIVE PERFORMANCE FRAMEWORK

# for State Charter School Evaluation

Section I: Academic Performance

Indicator 1: State and Federal Accountability Systems Indicator 2: Student Achievement and Student Growth

Second Look Criteria: CCRPI Single Score, Value-Added Impact, or Beating The Odds

**Overall Determination of Academic Compliance** 

Section II: Financial Performance

Indicator 1: Near-Term Measures Indicator 2: Sustainability Measures

**Overall Determination of Financial Compliance** 

Section III: Operational Performance

**Indicator 1: Educational Program Compliance** 

**Indicator 2: Financial Oversight** 

**Indicator 3: Governance** 

**Indicator 4: Students and Employees** 

**Indicator 5: School Environment** 

**Indicator 6: Additional and Continuing Obligations Overall Determination of Operational Compliance** 

Appendix A: Scoring Summaries Appendix B: Historical Scores

**Appendix C: Data Sources Compiled** 

# **SECTION I: ACADEMIC PERFORMANCE**

A state charter school can <u>meet</u> annual SCSC academic accountability standards by fulfilling state and federal accountability requirements and by outperforming the district(s) it serves in terms of overall academic achievement <u>OR</u> student progress.

Explanatory Notes (indicated by superscript designations) are included at the end of Section I.

#### Section I, Indicator 1: State and Federal Accountability Systems

All state charter schools must meet federal accountability standards. Specifically, state charter schools must meet state performance targets and perform above the level that would place it on the "priority" or "focus" schools list.

Measure 1a, State Performance Targets (SPTs)  Is school meeting targets set forth by state and federal accountability systems?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>School met 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	2	0
<ul> <li>Does Not Meet Standard:</li> <li>School did not meet 100 percent of the State Performance Targets (SPTs) set by the state.</li> </ul>	0	0
Measure 1b, State Designations Is school meeting state designation expectations as set forth by state and federal accountability systems?	Points Available	Points Earned
Exceeds Standard:  School was identified as a "Reward" school	2	
<ul><li>Meets Standard:</li><li>School does not have a designation</li></ul>	1	1
Does Not Meet Standard:  • School was identified as a "Focus" or "Priority" school	0	

<u>Total Points Available—Section I, Indicator 1:</u> 4 points
Total Points Earned: 1

## Section I, Indicator 2: Student Achievement and Student Growth

All state charter schools must demonstrate their ability to positively impact students' academic proficiency while also prioritizing the academic growth of their students. Specifically, state charter schools must perform above the level of the district(s) they serve as measured by CCRPI "achievement" scores <u>or</u> by CCRPI "progress" measures.

Measure 1, Academic Achievement Is the school annually outperforming the district(s) it serves (as measured by grade-band CCRPI achievement scores)?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "achievement" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school).</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "achievement" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "achievement" score on the CCRPI than the district(s) included in its attendance zone in all of the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

OR<sup>1</sup>
(if the school did not outperform its comparison district as measured by grade-band CCRPI achievement scores)

Measure 2, Growth of All Students  Are students in the state charter school annually demonstrating typical/high academic growth compared to their academic peers enrolled in the traditional schools (as measured by grade-band CCRPI progress scores)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earned a higher "student progress" score on the CCRPI than the district(s) included in its attendance zone in all grade bands served (elementary, middle, and/or high school) OR in all grade bands in which the school did not earn a higher CCRPI "achievement" score.</li> </ul>	96	
<ul> <li>Approaches Standard:</li> <li>The charter school earned a CCRPI "student progress" score that is the same as or higher than the district(s) it serves in at least one—but not allof the grade bands served (elementary, middle, and/or high school).</li> </ul>	60	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earned a lower "student progress" score on the CCRPI than the district(s) included in its attendance zone earned in all the grade bands served (elementary, middle, and/or high school).</li> </ul>	0	

<u>Total Points Available—Section I, Indicator 2:</u> 96 points

Total Points Earned: 0

# Section I: Second Look Criteria<sup>2</sup>

In any year of the charter term, a state charter school may satisfy academic accountability requirements by meeting standards presented in Section I, Indicators 1 - 2 <u>OR</u> by meeting <u>ANY</u> of the following criteria:

Second Look, Part A, CCRPI Single Score <sup>3</sup> Is the school outperforming the district(s) it serves as measured by overall achievement (as measured by CCRPI Single Score)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is higher than that of the district(s) it serves.</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an overall CCRPI (single) score that is the same as or lower than that of the district(s) it serves.</li> </ul>	0	U
Second Look, Part B, Value-Added Impact Score  Is the school annually outperforming the district(s) it serves as measured by value-added impact on student achievement (school level impact)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is higher than that of the district(s) it serves in all relevant grade bands. (For ex: a K-12 school would need to receive an impact score that is higher than the district(s) it serves in elementary grades, middle grades, and the majority of high school EOCs it administers).</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school earns an "impact score" on the SCSC Value-Add Performance Analysis that is the same as or lower than that of the district(s) it serves in at least one grade band served (elementary, middle, and or the majority of high school EOCs it administers).</li> </ul>	0	
Second Look, Part C, Beating The Odds Determination  Is the school "beating the odds" as determined by the Georgia Department of Education?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The charter school is designated as "beating the odds."</li> </ul>	96	0
<ul> <li>Does Not Meet Standard:</li> <li>The charter school is not designated as "beating the odds."</li> </ul>	0	0

<u>Total Points Available—Section I, Second Look:</u> 96 points

**Total Points Earned: 0** 

#### **SECTION I: OVERALL DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures set forth in this section, is the school meeting academic performance standards?

#### **SCHOOL SCORE:**

1	Falls Far Below Performance Standards
	The state of the s

#### **SCORING CATEGOIRIES:**

70-100 pts.	Meets Academic Performance Standards
50-69 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Academic Performance Standards

#### **EXPLANATORY NOTES: SECTION I**

#### Section I, Indicator 2

<sup>1</sup>Points earned in Indicator 2, Measure 1 for Student Achievement may <u>not</u> be combined with points earned in Indicator 2, Measure 2 for Student Growth.

#### Section I, Second Look

<sup>2</sup>Points earned in Section 1, Indicators 1-2 will <u>not</u> be combined with points earned in Section I, Second Look.

<sup>3</sup>For schools that do not serve all three grades bands, the school's CCRPI single score (as utilized in Section I, Second Look, Part A) will be compared to a recalculated district score that is weighted with only the grade bands the school serves.

# **SECTION II: FINANCIAL PERFORMANCE**

# **Section II, Indicator 1: Near-Term Measures**

Near-term financial measures are used to calculate a charter school's ability to cover its short term (less than 1 year) financial obligations.

Measure 1a, Current Ratio (Working Capital Ratio): Current assets divided by current liabilities  Does the school have the ability to cover short-term financial obligations?	<u>Points</u> Available	<u>Points</u> Earned
Exceeds Standard:		
Current Ratio is greater than 3.0	20	
Meets Standard:		
<ul> <li>Current Ratio is between 1.0 and 3.0 and the one-year trend is positive (current year ratio is higher than previous year's)</li> </ul>	15	
Approaches Standard:		15
<ul> <li>Current Ratio is between 0.9 and 1.0 or equal to 1.0 OR Current Ratio is between 1.0 and 3.0 and one- year trend is negative</li> </ul>	10	
Does Not Meet Standard:		
Current Ratio is less than or equal to 0.9	0	
Measure 1b, Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses/365)	<u>Points</u>	<u>Points</u>
Does the school maintain an appropriate balance of cash on hand?	<u>Available</u>	Earned
Exceeds Standard:	20	
Days Cash greater than 75 days	20	
Meets Standard:	4.5	
Between 45 and 75 Days Cash and one-year trend is positive	15	
Approaches Standard:		0
Days Cash is between 15 and 45 days OR Days Cash is between 45 and 75 days and one-year trend is negative	10	
Does Not Meet Standard:		
Less than 15 Days Cash	0	
Measure 1c, Enrollment Variance: [Actual Enrollment during the October FTE Count(fiscal year x) –		
school enrollment projection(fiscal year X)] / school enrollment projection(fiscal year X)	<u>Points</u>	<u>Points</u>
Is the school able to project enrollment in a way that enables them to adequately budget?	<u>Available</u>	<u>Earned</u>
Exceeds Standard:		
Enrollment Variance equals less than 2 percent	10	
Meets Standard:		
Enrollment Variance is between 2 and 8 percent	5	5
Does Not Meet Standard:		
Enrollment Variance is greater than 8 percent	0	
Measure 1d, Default		Points
Is the school repaying debts in a timely manner?	<u>Points</u> <u>Available</u>	<u>Earned</u>
Meets Standard:		
School is not in default of loan covenant(s) and/or is not delinquent with debt service payments OR	10	
School does not have any outstanding debt		10
Does Not Meet Standard:	0	
School is in default of loan covenant(s) and/or is delinquent with debt service payments	0	

Total Points Available—Section II, Indicator 1: 60 points

**Total Points Earned: 30** 

## **Section II, Indicator 2: Sustainability Measures**

Sustainability measures are used to determine a charter school's ability to cover long term obligations as well as their ability to effectively control cost.

Measure 2a, Efficiency Margin: Change in Net Assets divided by Total Revenues  Does the school manage costs appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Exceeds Standard:</li> <li>Aggregated Three-Year Efficiency Margin is 10 percent or greater</li> </ul>	20	
<ul> <li>Meets Standard:</li> <li>Aggregated Three-Year Efficiency Margin is between 0 and 10 percent</li> </ul>	15	15
Approaches Standard:  • Aggregated Three-Year Efficiency Margin is between01 and -10 percent	10	
Does Not Meet Standard:  ■ Aggregated Three-Year Efficiency Margin is less than -10 percent	0	
Measure 2b, Debt to Asset Ratio: Total Liabilities divided by Total Assets  Does the school maintain an appropriate balance between assets and liabilities over time?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
Exceeds Standard:  Debt to Asset Ratio is less than 25 percent	20	
<ul> <li>Meets Standard:</li> <li>Debt to Asset Ratio is between 25 and 94.99 percent</li> </ul>	15	45
Approaches Standard:  ■ Debt to Asset Ratio is between 95 and 100 percent	10	15
<ul> <li>Does Not Meet Standard:</li> <li>Debt to Asset Ratio is greater than 100 percent</li> </ul>	0	

Total Points Available—Indicator 2: 40 points
Total Points Earned: 30

## **SECTION II: DETERMINATION OF COMPLIANCE**

As measured by the indicators and measures, is the school meeting financial performance standards?

## **SCHOOL SCORE:**

60 Does Not Meet Performance Standards
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## **SCORING ACTEGORIES:**

100 pts.	Exceeds Financial Performance Standards
75-99 pts.	Meets Financial Performance Standards
50-74 pts.	Does Not Meet Performance Standards
0-49 pts.	Falls Far Below Performance Standards

# **SECTION III: OPERATIONAL PERFORMANCE**

## **Section III, Indicator 1: Educational Program Compliance**

A charter school's overall purpose is to provide its students a quality and innovative educational program. Schools must adhere to the educational program identified in its charter contract that was awarded on the basis of the program outlined in its petition.

its petition.		
Measure 1a, Essential or Innovative Features	Points	Doints
Is the school implementing all essential or innovative features of its program as defined in its	Available	<u>Points</u> Earned
current charter contract?	Available	Larrieu
Meets Standard:		5
The school implemented all essential or innovative features of its education and operational program as	5	
defined in the charter contract in all material respects.		
Does Not Meet Standard:		
The school fails to implement all essential or innovative features of its education and operational program	0	
as defined in the charter contract in all material respects.		
Measure 1b, Mission-Specific Goals (BONUS*)		
Is the school's curricular and educational program aligned with its stated mission as evidence	<u>Points</u>	<u>Points</u>
through the attainment of mission-specific goals?	<u>Available</u>	<u>Earned</u>
Meets Standard:		
The school meets all mission-specific goals included in its charter contract.	5	
Does Not Meet Standard:		5
The school fails to meet at least one mission-specific goal included in its charter contract.	0	
Measure 1c, Education Requirements	Points	Doints
Is the school complying with applicable education requirements?	Available	<u>Points</u> Earned
	Available	Laineu
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and provisions of its charter contract      The school complies with all applicable laws, rules, regulations, and regulations are regulations.		
relating to education requirements, including, but not limited to:	5	
<ul> <li>Providing all federally and state mandated programs;</li> <li>Adhering to graduation requirements;</li> </ul>		
<ul> <li>Implementing state-adopted content standards; and</li> </ul>		0
<ul> <li>Administering state assessments in the manner required by law and rule.</li> </ul>		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of the charter	0	
contract relating to education requirements.		
Measure 1d, Data Reporting	Points	Points
Is the school complying with reporting requirements?	Available	Earned
Meets Standard:		
The school complies with all applicable laws, rules, regulations, and provisions of its charter contract		
relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE, and/or		
federal authorities, including but not limited to:		
QBE/FTE Data Reporting;	_	
o Personnel Reporting;	5	
<ul> <li>Student Record Reporting;</li> </ul>		_
CCRPI Data Reporting;		0
Special Education Data Reporting; and		
Required Data Surveys		
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter	0	
contract relating to relevant reporting requirements, including timelines and deadlines, to the SCSC, GaDOE,		
and/or federal authorities.		

<u>Total Points Available—Section III, Indicator 1:</u> 15 points

**Total Points Earned: 10** 

<sup>\*</sup>Schools will earn 5 additional bonus points for meeting mission-specific goals. Bonus points cannot be utilized to increase an overall score above 100.

# **Section III, Indicator 2: Financial Oversight**

Charter schools must be faithful stewards of public funding and must adhere to stringent standards in the management of its assets. Failure to do so is one of the leading causes of charter school closure.

Measure 2a, Financial Reporting Is the school meeting financial reporting and compliance timeline and form requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to financial reporting requirements, including, but not limited to:         <ul> <li>Complete and on-time submission of financial reports, such as its annual budgets, revised budgets, and DE 046, in the manner prescribed by GaDOE or the SCSC;</li> <li>Timely periodic financial reports as required by the SCSC, GaDOE, or other state agency;</li> <li>On-time submission and completion of its annual independent audit by October 1<sup>st</sup>;</li> <li>Complete and on-time submission of program budgets (Title I, IDEA, and grant budgets)</li> </ul> </li> </ul>	6	0
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financials reporting requirements.</li> </ul>	0	
Measure 2b, Adherence to GAAP Standards Is the school following Generally Accepted Accounting Principles (GAAP)?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of the charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit that includes:</li></ul></li></ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to financial management and oversight expectations as evidenced by an annual independent audit.</li> </ul>	0	

<u>Total Points Available—Section III, Indicator 2:</u> 11 points
Total Points Earned: 5

# **Section III, Indicator 3: Governance**

A charter school's governing board must provide adequate oversight of school management and operations to ensure that the school is fulfilling its duties to students, employees, parents, and the general public.

Measure 3a, General Governance	Points	<u>Points</u>
Is the school complying with all applicable general governance requirements?	<u>Available</u>	<u>Earned</u>
Meets Standard:  • The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to governance by its board, including but not limited to:  • Board policies;  • Board bylaws;  • Code of ethics;  • Conflicts of interest;  • Board composition and/or membership laws and rules; and  • Restrictions on compensation	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of the charter contract, or its policies relating to governance by its board.</li> </ul>	0	
Measure 3b, Open Governance	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable open governance requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to the Georgia Open Meetings Act and open records requirements.</li> </ul>	0	
Measure 3c, Governance Training	<u>Points</u>	<u>Points</u>
Is the school complying with all applicable governance training requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school takes action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to take action to ensure that all governing board members comply with all applicable laws, rules, regulations, provision of its charter contract, and its policies relating to the participation of its governing board in required trainings, including, but not limited to, annual attendance by the entire governing board at SCSC provided or approved training pursuant to O.C.G.A. § 20-2-2084(f).</li> </ul>	0	J
Measure 3d, Holding Management Accountable	<u>Points</u>	<u>Points</u>
Is the school holding management and contractors accountable?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to oversight of school management and contractors, including, but not limited to:         <ul> <li>Implementation of the Teacher and Leader Keys Effectiveness Systems;</li> <li>Remedial action regarding employees not meeting expectations; and</li> <li>Actions to enforce contractual provisions or terminate the contract of noncompliant educational service providers or other contractors.</li> </ul> </li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school failed to comply with all applicable laws, rules, regulations, provision of its charter contract, or its policies relating to oversight of school management and contractors.</li> </ul>	0	

Total Points Available—Section III, Indicator 3: 20 points

**Total Points Earned: 20** 

# **Section III, Indicator 4: Students and Employees**

Parents entrust schools with the education and welfare of their children, and the school must afford those children the appropriate rights and care. The school must respect its employees and ensure that they are duly qualified to further the education and welfare of students.

Measure 4a, Rights of All Students	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of all students?	<u>Available</u>	Earned
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its policies relating to the rights of students, including but not limited to:         <ul> <li>Policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, and enrollment (including rights to enroll or maintain enrollment);</li> <li>The collection and protection of student information (that could be used in discriminatory ways or otherwise contrary to law);</li> <li>Due process protections, privacy, civil rights, and student liberties requirements, including First Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction; and</li> <li>Conduct of discipline (discipline hearings and suspension and expulsion policies and practices).</li> </ul> </li> <li>Does Not Meet Standard:</li> </ul>	4	0
The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its policies relating to the rights of students.	0	
Measure 4b, Rights of Students with Disabilities	<u>Points</u>	<u>Points</u>
Is the school protecting the rights of students with disabilities?	<u>Available</u>	<u>Earned</u>
<ul> <li>Consistent with the school's status and responsibilities as a Local Education Agency (LEA), the school complies with all applicable laws, rules, regulations, and provisions of the charter contract (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act) relating to the treatment of students with identified disabilities and those suspected of having a disability, including but not limited to:</li></ul>	4	4
<ul> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the treatment of students with identified disabilities and those suspected of having a disability.</li> </ul>	0	
Measure 4c, Rights of Students who are English Learners (ELs) Is the school protecting the rights of English Learners (ELs)?	<u>Points</u> Available	<u>Points</u> Earned
Meets Standard:		
<ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including Title III of the Elementary and Secondary Education Act [ESEA] and U.S.         Department of Education authorities) relating to EL requirements, including but not limited to:         <ul> <li>Required policies related to the service of EL students;</li> <li>Proper steps for identification of students in need of EL services;</li> <li>Appropriate and equitable delivery of services to identified students;</li> <li>Appropriate accommodations on assessments;</li> <li>Exiting of students from EL services; and</li> <li>Ongoing monitoring of exited students.</li> </ul> </li> </ul>	4	4

	I	
Does Not Meet Standard:		
The school fails to comply with at least one applicable law, rule, regulation, or provision of its	0	
charter contract relating to EL requirements.		
Measure 4d, Employee Qualifications	<u>Points</u>	<u>Points</u>
Is the school meeting teacher and other employee qualification requirements?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract (including the federal Highly Qualified Teacher and Paraprofessional requirements within Title II of the Elementary and Secondary Education Act [ESEA]) relating to employee qualification requirements.</li> </ul>	o	U
Measure 4e, Employee Rights	<u>Points</u>	<u>Points</u>
Is the school respecting employee rights?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	4	
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to employment considerations, including those relating to the Family Medical Leave Act, the Americans with Disabilities Act, employment contracts, and employee termination.</li> </ul>	0	4
Measure 4f, Criminal Records Checks	<u>Points</u>	<u>Points</u>
Is the school completing required criminal records checks of its employees?	<u>Available</u>	<u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, and its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	4	_
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, or its governing policies relating to conducting criminal records checks of its employees and all other required individuals.</li> </ul>	0	4

<u>Total Points Available—Section III, Indicator 4:</u> 24 points
Total Points Earned: 16

# Section III, Indicator 5: School Environment

A safe and healthy school environment is critical to creating a conducive learning environment and protecting the well-being of students and employees.

Measure 5a, Facility Is the school complying with facilities requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the school's facilities including but not limited to:</li></ul></li></ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the school's facilities.</li> </ul>	0	
Measure 5b, Student Retention  Is the school maintaining a safe and secure school environment as measured by the school's student churn rate?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:         <ul> <li>The school's student churn rate for the year is less than or equal to 20%. If one of the school's Essential or Innovative Features to educate students in a completely virtual program, the school will meet this standard if the school's student churn rate is less than or equal to 35%. If one of the school's Essential or Innovative Features is to serve students who have dropped out of high school or are at risk of dropping out of high school, the school will meet this standard if the school's student churn rate is less than or equal to 90%. The student churn rate equals the number of student entries and exits between October and May divided by the total number of students in the school in October.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school's student churn rate exceeds the acceptable threshold for the school's program.</li> </ul>	0	
Measure 5c, Health and Safety  Is the school complying with health and safety requirements?	<u>Points</u> <u>Available</u>	Points Earned
<ul> <li>Meets Standard:</li> <li>The School complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to safety and the protection of student and employee health, including, but not limited to:         <ul> <li>Annual health assessments of students;</li> <li>Diabetes Medical Management Plans;</li> <li>Access to auto-injectable epinephrine and automated external defibrillators as appropriate;</li> <li>Scoliosis screening; and</li> <li>A physically safe and secure environment.</li> </ul> </li> </ul>	4	4
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to safety and the protection of student and employee health.</li> </ul>	0	

Measure 5d, Support Services Is the school complying with nursing, food service, and transportation requirements?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, and provisions of its charter contract relating to the provision nursing program requirements, food service (if provided) and transportation (if provided), including, but not limited to:         <ul> <li>School Health Nurse Program;</li> <li>The National School Lunch Program, School Breakfast Program, and/or After-school Snack Program, including nutritional and reimbursement requirements thereof, if food service is provided; and</li> <li>School bus specifications, bus driver training and licensing requirements, and transportation survey deadlines.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, or provision of its charter contract relating to the provision nursing program requirements, food service (if provided) or transportation (if provided).</li> </ul>	0	
Measure 5e, Information, Data, and Communication  Is the school maintaining student and employee information and data securely and communicating with stakeholders appropriately?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all applicable laws, rules, regulations, provisions of its charter contract, governing board policies, and SCSC directives relating to the handling of information and stakeholder communication, including but not limited to:         <ul> <li>Maintaining the security of and providing access to student records under the Family Educational Rights and Privacy Act and other applicable authorities;</li> <li>Transferring of student records;</li> <li>Confidentiality of personnel records not subject to open records requirements; and</li> <li>Communicating with parents and other stakeholders in a timely manner.</li> </ul> </li> </ul>	4	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one applicable law, rule, regulation, provision of its charter contract, governing board policy, or SCSC directive relating to the handling of information and stakeholder communication.</li> </ul>	О	

<u>Total Points Available—Section III, Indicator 5:</u> 20 points

Total Points Earned: 12

# **Section III, Indicator 6: Additional and Continuing Obligations**

A charter school must faithfully fulfill all its obligations and quickly remedy any instance of noncompliance.

Measure 6a, Additional Obligations Is the school complying with all other obligations?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school complies with all other legal, statutory, regulatory, or contractual requirements, including those contained in its charter contract, that are not otherwise explicitly addressed in these Operational Performance Standards, including but not limited to requirements from the following sources:         <ul> <li>Revisions to state charter law;</li> <li>Consent decrees;</li> <li>Intervention requirements by the authorizer; and</li> <li>Requirements by other entities to which the charter school is accountable (e.g., Georgia Department of Education, Professional Standards Commission, Department of Labor, etc.)</li> </ul> </li> </ul>	5	0
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to comply with at least one other legal, statutory, regulatory, or contractual requirement, including those contained in its charter contract that is not otherwise explicitly addressed in these Operational Performance Standards.</li> </ul>	0	
Measure 6b, Continuing Obligations Is the school remedying noncompliance after proper notification?	<u>Points</u> <u>Available</u>	<u>Points</u> <u>Earned</u>
<ul> <li>Meets Standard:</li> <li>The school corrects noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance or the school has no matters of material noncompliance for which it received notification from the SCSC.</li> </ul>	5	5
<ul> <li>Does Not Meet Standard:</li> <li>The school fails to correct at least one matter of noncompliance with legal, statutory, regulatory, contractual requirements, or SCSC directives after notification from the SCSC of noncompliance.</li> </ul>	0	

Total Points Available—Section III, Indicator 6: 10 points

**Total Points Earned: 5** 

#### Section III: OVERALL DETERMINATION OF COMPLIANCE

As measured by the indicators and measures, is the school meeting operational performance standards?

#### **SCHOOL SCORE:**

68 Does Not Meet Performance Standards
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#### **SCORING CATEGORIES:**

80-100 pts.	Meets Operational Performance Standards
50-79 pts.	Does Not Meet Operational Performance Standards
0-49 pts.	Falls Far Below Operational Performance Standards

# **Appendix A: Scoring Summaries**

	SECTION I: ACADEMIC PERFORMANCE						
Indicator	Measure	Points Available	Points Earned	Explanation	Data Source		
State and Federal     Accountability	1(a)	2	0	The school did not receive any points because it did not meet 100% of SPTs.	GaDOE: State Performance Targets		
Accountability Systems	1(b)	2	1	The school received partial points because it was not designated as a Focus, Priority, or Reward School by GaDOE.	GaDOE: Priority, Focus, Alert, and Reward School Lists		
2. Student	1	96	0	The school did not receive any points because its CCRPI Achievement Sub- Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Achievement Sub- Score		
Achievement and Student Growth	2	96	0	The school did not receive any points because its CCRPI Progress Sub-Score was lower than that of its comparison district(s) in all grade bands served	GaDOE: CCRPI Progress Sub-Score		
Second Look, Part A	CCRPI Single Score	96	0	The school did not receive any points because its CCRPI Single Score was lower than that of its comparison district(s)	GaDOE: CCRPI Single Score		
Second Look, Part B	Value- Added Impact	96	0	The school did not receive any points because its Value-Added Impact Score was lower or the same as that of its comparison district(s) in all grade bands served.	GOSA/SCSC: Value Added-Impact Score		
Second Look, Part C	Beating the Odds	96	0	The school did not receive any points because it was not designated a Beating the Odds by GaDOE.	GOSA/GaDOE: Beating the Odds Determination		

Section I, Points Possible = 100 Section I, Points Earned = 1

	SECTION II: FINANCIAL PERFORMANCE							
l	Indicator	Measure	Points Available	Points Earned	Explanation	Measure	Data Source	
	ear Term					Current Ratio	Cabaal Audit Dagart	
IVI	1easures	1(a) 20	20	15	The school received partial points because its current ratio is between 1.0 and 3.0	2.271	School Audit Report: Governmental Funds- Balance Sheet	
						Unrestricted Days Cash	Cala and Assall Danasants	
		1(b)	20	0	The school did not receive any points because it had less than 15 days of unrestricted cash	12.574	School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance	
						Enrollment Variance	0000 4 15 11	
		1(c)	1(c) 10	5	The school received partial points because its enrollment variance is between 2 and 8 percent	0.0307	SCSC Annual Enrollment Projection Form and GaDOE: Data Collections, Student Enrollment by Grade Level	
		1(d)	10	10	The school received all possible points because it was not in default of any loan covenants or delinquent with debt service payments	No	School Audit Report: Notes	
	Sustainability Measures			Aggregated Efficiency Margin	School Audit Report:			
	2(a) 20	1 15	The school received partial points because its aggregated three-year efficiency margin was between 0 and 10 percent	0.0177	Statement of Activities/Change in Net Position, Notes-Pension Plan			
					Debt to Asset Ratio	Cabaal Audit Danaut		
		2(b) 20	20	15	The school received partial points because its debt to asset ratio was between 25 and 94.99 percent.	0.860	School Audit Report: Statement of Net Position	

Section II, Points Possible = 100 Section II, Points Earned = 60

	SECTION III: OPERATIONAL COMPLIANCE						
	Indicator	Measure	Points Available	Points Earned	Explanation	Data Source	
1.	Educational Program Compliance	ram The school received all possible points because it implemented all		Annual Report			
		1(b) BONUS	5	5	The school received all possible points because it met all mission-specific goals included in its charter contract.	Annual Report	
		1(c)	5	0	The school did not receive any points because it received findings related to its oversight of federal programs, fiscal controls for federal funding, and deficiencies in its policies and procedures related to coordinating services for homeless students, as part of its Federal Program Monitoring.	Federal Program Monitoring	
		1(d)	5	0	The school did not receive any points because records of the Georgia Department of Education identified that the school did not submit the EOPA collection by the required deadline.	Data Collections On-Time Report	
2.	Financial Oversight	2(a)	6	0	The school did not receive any points because it did not submit its DE 046 on time.	Annual Audit	
		2(b)	5	5	The school received all possible points because the school's independent audit found that it is following Generally Accepted Accounting Principles (GAAP).	Annual Audit	
3.	Governance	3(a)	5	5	The school received all possible points because the school is complying with all applicable general governance requirements.	Annual Report	
		3(b)	5	5	The school received all possible points because it is complying with all applicable open governance requirements.	SCSC Monitoring Letter	

	3(c)	5	5	The school received all possible points because all governing board members completed required training through the SCSC or approved alternate provider.	Annual Report
	3(d)	5	5	The school received all possible points because it is holding management and contractors accountable.	SCSC Monitoring Letter
4. Students and Employees	4(a)	4	0	The school did not receive any points because as part of its SCSC Monitoring, the school evidenced that students were not provided constitutional due process for suspensions of ten school days or more.	SCSC Monitoring Letter
	4(b)	4	4	The school received all possible points because it is protecting the rights of students with disabilities.	SCSC Monitoring Letter
	4(c)	4	4	The school received all possible points because it protects the rights of English Learners (ELs).	SCSC Monitoring Letter
	4(d)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its Title II program.	Federal Program Monitoring
	4(e)	4	4	The school received all possible points because the school respected all employee rights.	SCSC Monitoring Letter
	4(f)	4	4	The school received all possible points because it completed required criminal records checks of its employees.	SCSC Monitoring Letter
5. School Environment	5(a)	4	4	The school received all possible points because it complied with facilities requirements.	SCSC Monitoring Letter

	5(b)	4	4	The school received all possible points because its churn rate is less than 20% (9%)	GOSA: Churn Rate Report
	5(c)	4	4	The school received all possible points because it complied with health and safety requirements.	SCSC Monitoring Letter
	5(d)	4	0	The school did not receive any points. The school's meal programs were reviewed by the Georgia Department of Education's School Nutrition Program. As a result of that review, the school received nine findings in critical areas and nine findings in general areas.	Nutrition Program
	5(e)	4	0	The school did not receive any points because as part of its Federal Program Monitoring, the school received findings related to its insufficient communication to stakeholders regarding parental involvement requirements.	Federal Program Monitoring
6. Additional Obligations	6(a)	5	0	As part of its SCSC Monitoring, the school received a findings for not following its own financial policies regarding check signing and access to bank accounts.	SCSC Monitoring Letter
	6(b)	5	5	The school received all possible points because it remedied noncompliance after proper notification.	SCSC Monitoring Letter

Section III, Points Possible = 100 Section III, Points Earned = 68

# **Appendix B: Historical Scores-- Progress Toward Renewal**

#### 2016-2017 Scores

Section	Determination	Points Earned
<b>Academic Performance</b>	Falls Far Below Performance Standards	1
Financial Performance	Does Not Meet Performance Standards	60
<b>Operational Performance</b>	Does Not Meet Performance Standards	68

# **Historical Scores – Progress Toward Renewal**

Section	2014-2015	2015-2016	2016-2017	2017-2018
Academic Performance	81	1	1	
Financial Performance	20	40	60	
<b>Operational Performance</b>	68	68	68	

#### SCSC PERFORMANCE EXPECTATIONS:

State Charter Schools are expected to meet academic, financial, and operational standards during every year of the charter term; however, a school will be considered eligible for renewal if it meets academic, financial, and operational standards at least 75% of the time (in 3 out of the first 4 years of a 5 year charter contract term).

# **Appendix C: Data Sources Compiled**

# Academic Performance:

Inc	licator	Data Source
1.	State and Federal	GaDOE: Priority, Focus, Alert, and Reward School Lists
	Accountability Systems	
2.	Student Progress	GaDOE: CCRPI Progress Sub-Score, CCRPI Achievement Gap Closure Sub-Score
3.	Student Achievement	GaDOE: CCRPI Achievement Sub-Score
4.	Second-Look	GaDOE: CCRPI Single Score
		SCSC: Value-Added Impact Score

# Financial Performance:

Inc	licator	Data Source
1.	Near-Term Measures	School Audit Report: Governmental Funds-Balance Sheet
		School Audit Report: Statement of Revenues, Expenditures, and Changes in Fund Balance
		SCSC Annual Enrollment Projection Form
		GADOE: Data Collections, Student Enrollment by Grade Level
		School Audit Report: Notes
2.	Sustainability	School Audit Report: Statement of Activities/Change in Net Position
	Measures, Measure 2a,	School Audit Report: Statement of Net Position
	Efficiency Margin	

# Operational Performance:

Inc	licator	Data Source
1.	Educational Program	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Compliance	SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
2.	Financial Oversight	GaDOE: Charter School Annual Report, SEA Program Monitoring, Financial Reports
		SCSC: Monitoring Activities, Complaint Investigations
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
3.	Governance	GaDOE: Charter School Annual Report, SEA Program Monitoring
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
4.	Students and	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
	Employees	SCSC: Monitoring Activities, Complaint Investigations,
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
5.	School Environment	GaDOE: Charter School Annual Report, SEA Program Monitoring, Data Reports
		SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report
6.	Additional and	GaDOE: Charter School Annual Report, SEA Program Monitoring
	Continuing Obligations	SCSC: Monitoring Activities, Complaint Investigations, Training Rosters
		Other: Reports of Noncompliance from a State or Federal Agency, Independent Audit
		Report